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2001

ANNUAL REPORT

of the Officers of the Town

Jackson
New Hampshire

For The Fiscal Year Ending
December 31, 2001

ANNUAL REPORT

OF THE OFFICERS OF THE

TOWN OF JACKSON

NEW HAMPSHIRE

State Bird - Purple Finch
State Tree - White Birch
State Animal - White Tail Deer
State Flower - Purple Lilac

FOR THE FISCAL YEAR ENDING

DECEMBER 31, 2001

SUMMARY OF CONTENTS

Town Officers 3
Town Warrant 5
Tax Rate Computation 12
Selectmen's Report 13
Town Budget 15
Minutes of 2001 Annual Town Meeting 20
Balance Sheet 25
Summary of Valuation 26
Tax Collector's Report 27
Summary of Tax Liens Report 28
Town Clerk's Report 29
Treasurer's Report 30
Detail of Receipts 31
Summary of Payments/Details of Payments 33
Auditor's Report 41
Bartlett-Jackson Transfer Operating Account 42
Trustees of Trust Funds 43
Library Trustee's Report 45
Jackson Road Agenct Report 48
Cemetery Trustee's Report 49
Conservation Commission's Report 51
Jackson Police Department's Report 55
Jackson Fire Department's Report 56
District Ranger and Town Forest Fire Warden Report 57
Bartlett-Jackson Ambulance Service Report 59
Jackson Planning Board 62
North Country Council's Report 63
Mt. Washington Valley Economic Council 65
Schedule of Town Property 66
Town Clerk's Report of Vital Statistics 67
School Report 70

We would like to thank the Historical Society for the photographs of Jackson, in this years Town Report.

TOWN OFFICERS

ELECTED OFFICIALS

MODERATOR:	
Raymond H. Abbott, Jr.	2002
TOWN CLERK & TAX COLLECTOR	
William H. Botsford	2002
SELECTMEN	
Diane H. McClave	2002
Frank J. DiFruscio	2003
Scott K. Hayes	2004
TREASURER	
Ann J. McGraw	2002
TRUSTEES OF TRUST FUNDS	
Ross L. Heald	2002
Timothy G. Scott	2003
Kurt M. Kramp	2004
TRUSTEES OF CEMETERIES	
Barbara M. Theriault	2002
Peter Benson	2003
Alicia M. Hawkes	2004
LIBRARY TRUSTEES	
Doris Z. Luneau	2002
	2003
Leslie Schomaker	2004
AUDITOR	
Frank J. Connolly	2002
SUPERVISORS OF THE CHECK LIST	
Carol M. Brown	2002
Margaret O. Kramp	2004
Mary K. Burack	2006

TOWN OFFICERS

APPOINTED OFFICIALS

TOWN FOREST FIRE WARDEN
Gordon W. Lang

DEPUTY TOWN CLERK & TAX COLLECTOR
Susan G. Way

ROAD AGENT
Arthur Fernald

BALLOTT INSPECTORS
Alicia M. Hawkes
Diane F. Fernald
Marianne Heald

2002 TOWN WARRANT

To the inhabitants of the Town of Jackson in the county of Carroll in said state, qualified to vote in Town affairs:

You are hereby notified to meet at the Town Hall in said Jackson on Tuesday, the 12th of March, next at 9:00 a.m. of the clock in the morning to act on the following subjects:

ARTICLE 1. To choose all the necessary Town Officers for the ensuing year. Polls will open at 8:00 a.m. to 7:00 p.m.

1 Selectman	3 year term
1 Auditor	1 year term
1 Trustee of Trust Funds	3 year term
1 Library Trustee	3 year term
1 Trustee of Cemeteries	3 year term
1 Moderator	2 year term
1 Town Clerk & Tax Collector	3 year term
1 Treasurer	3 year term
1 Supervisor of the Checklist	6 year term

ARTICLE 2. To see if the Town will vote to adopt Amendment No. 1 as proposed and recommended by the Jackson Planning Board to amend Section 10. AREAS OF SPECIAL FLOOD HAZARD, to comply with Federal standards both in the definitions section, and for clarification in other sections.

ARTICLE 3. To see if the Town will vote to adopt Amendment No. 2 as proposed and recommended by the Jackson Planning Board to amend Section 12. PERSONAL WIRELESS SERVICES, to include wording to permit and restrict communication towers and antennas in addition to personal wireless service facilities.

ARTICLE 4. To see if the Town will vote to adopt Amendment No. 3 as proposed and recommend by the Jackson Planning Board to add Section 13. LIGHTING, to establish regulations intended to protect dark skies, prevent light pollution, and protect public safety by preventing glare. The subsequent sections of the Jackson Zoning Ordinance would be re-numbered accordingly.

Amendments 2, 3, and 4, to the Jackson Zoning Ordinance refer to sections of the ordinance proposed for revision or addition. The full wording of each of the sections will be available for review in the town offices prior to town meeting and at the town hall on March 12, 2002.

Articles #1, #2, #3, #4, will be voted on by ballot during regular polling hours.

ARTICLE 5. To raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations for same.

ARTICLE 6. Blind Exemptions: Shall the town adopt the provisions of RSA 72:37 for the exemption for the blind from the assessed value of residential real estate for property tax purposes? This statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of $25,000.00.

ARTICLE 7.	Town Officers Salary's, Selectmen Favor	21,546.00
ARTICLE 8.	Town Officers Expenses, Selectmen Favor	118,169.00
ARTICLE 9.	Principal and Interest due on the Gray's Inn Note Selectmen Favor	74,954.00
ARTICLE 10.	Maintenance of Highways, Selectmen favor	247,847.00
ARTICLE 11.	Expendable Trust Fund for Highway Equipment Selectmen Favor	40,000.00

ARTICLE 12. To see if the Town will vote to raise and appropriate the sum of $5,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Highway Loader. Selectmen favor.

ARTICLE 13. To see if the Town will vote to establish a Capital Reserve Fund under the provision of RSA 35:1 for the purpose of a new Highway Truck and to raise and appropriate the sum of twenty five thousand dollars ($25,000.00) to be placed in this fund, and appoint the selectmen as agents to expend from the fund. The selectmen favor this appropriation.

ARTICLE 14.	Police Department, Selectmen Favor	105,863.00

ARTICLE 15. To see if the Town will vote to raise and appropriate the sum of $5,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a police cruiser. Selectmen favor.

ARTICLE 16. Fire Department, Selectmen favor 65,100.00

ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of $60,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Fire Truck. Selectmen favor

ARTICLE 18. To see if the town will vote to create an expandable trust fund under the provision of RSA 31:19a, to be known as the Fire Department Equipment Fund, for the purpose of purchasing, repairing or maintenance of Fire Equipment and to raise and appropriate the sum of ten thousand dollars ($10,000) toward this purpose, and appoint the selectmen as agents to expend from the fund. The selectmen favor this appropriation.

ARTICLE 19. Solid Waste, Selectmen favor. 118,540.00

ARTICLE 20. To see if the town will vote to create an expandable trust fund under the provision of RSA 31:19a, to be known as the Town Office Equipment Fund, for the purpose of purchasing, repairing or maintenance of Office Equipment and to raise and appropriate the sum of two thousand dollars ($2,000) toward this purpose, and appoint the selectmen as agents to expend from the fund. The selectmen favor this appropriation.

ARTICLE 21. To see if the Town will vote to raise and appropriate the sum of $15,000.00 to be deposited in the previously established Capital Reserve for the Town Revaluation. Selectmen favor

ARTICLE 22. Maintenance of Town Property/Buildings, Selectmen favor. 5,350.00

ARTICLE 23. Maintenance of the Town Property/Park, Selectmen favor 3,000.00

ARTICLE 24. To see if the Town will vote to raise and appropriate the sum of $5,000. for the support of the Jackson Historical Society to publish a comprehensive History Book covering the history of Jackson from 1778 to 2000. The selectmen favor this appropriation.

ARTICLE 25. Street Lighting, Selectmen favor. 7,800.00

ARTICLE 26. To see if the Town will vote to discontinue the Capping of the Meloon Road Transfer Site Capital Reserve Fund created in 1995. Said funds, with accumulated interest to date of withdrawal, are to be transferred to the municipality's general fund.

ARTICLE 27. To see if the Town will vote to raise and appropriate the sum of $15,000.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund for the toward the Sidewalk Reconstruction This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the sidewalk is completed or by December 31, 2006 whichever is sooner under an agreement between the town and NH Dept. of Transportation. The Selectmen Favor.

ARTICLE 28. To see if the Town will vote to raise and appropriate the sum of $35,000.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund to be placed in the existing Capital Reserve Fund for Revaluation of the municipality.

ARTICLE 29. To see if the town will vote to raise and appropriate the sum of $ 37,368.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund to go towards maintenance and repair of town buildings.

ARTICLE 30. To see if the town will vote to establish a Capital Reserve Fund under the provision of RSA 35:1 for the purpose of a Solid Waste Capping Fund and to appropriate up to forty thousand dollars $40,000. from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund which was dissolved into this newly created Capital Reserve Fund.

ARTICLE 31.	Street Signs, Selectmen favor.	300.00
ARTICLE 32.	Blue Cross/Blue Shield Employees, Selectmen favor.	101,671.00
ARTICLE 33.	Blue Cross/ Blue Shield Retirees, Selectmen favor.	25,081.00
ARTICLE 34.	Social Security, MT, and NH Retirement System Selectmen favor.	35,200.00
ARTICLE 35.	Insurance General, Selectmen favor.	18,000.00

ARTICLE 36. Legal Expenses, Selectmen favor. 10,000.00

ARTICLE 37. Emergency Communications, Selectmen Favor 3,400.00

ARTICLE 38. Civil Defense, Selectmen Favor 100.00

ARTICLE 39. To see if the Town will vote to raise and appropriate the sum of $3,500.00 for hydrant services to be provided by the Jackson Water Precinct. Selectmen favor.

ARTICLE 40. To see if the Town will vote to raise and appropriate the sum of $2,000.00 for the State Aid Reconstruction Program. Selectmen Favor.

ARTICLE 41. Jackson Planning Board, Selectmen Favor 2,000.00

ARTICLE 42. North Country Council, Selectmen Favor 1,960.00

ARTICLE 43. To see if the Town will vote to raise and appropriate the sum of $ 6,624.00 for the support of the Bartlett Recreation Department, Selectmen Favor

ARTICLE 44. To see if the Town will vote to raise and appropriate the sum of $21,875.00 for the support of the Jackson Public Library. The sum of $10,000.00 to be raised by taxation and the remainder to come from library trust funds and gifts. Selectmen

ARTICLE 45. To see if the Town will raise and appropriate the sum of $15,000.00 for the maintenance of the Jackson Town cemeteries. The total amount to be withdrawn from the accrued income of the cemetery trust funds. Selectmen favor.

ARTICLE 46. Welfare Claims, Selectmen Favor 2,000.00

ARTICLE 47. To see if the Town will vote to raise and appropriate the sum of $2,420.00 for the support of the White Mountain Community Health Center. Agreeable to a petition signed by Carol M. Brown, et al. Selectmen favor.

ARTICLE 48. To see if the Town will vote to raise and appropriate the sum of $1,837.00 for the support of the Gibson Center for Senior Services. Agreeable to a petition signed by Elizabeth Kent, et al. Selectmen favor.

ARTICLE 49. To see if the Town will vote to raise and appropriate the sum of $716.00 to assist the Carroll County Mental Health Service. Agreeable to a petition signed by Richard Rayder, et al. Selectmen favor.

ARTICLE 50. To see if the Town will vote to raise and appropriate the sum of $1,000.00 in support of Tri-County Community Action for the purpose of continuing services of the Fuel Assistance Program for the residents of Jackson. Agreeable to a petition signed by Donald Palmer, et al. Selectmen favor.

ARTICLE 51. To see if the Town will vote to raise and appropriate the sum of $600.00 for the Early Intervention Program (birth to 3 years) of Children Unlimited, Inc. Agreeable to a petition signed by Lori Badger, et al Selectmen favor.

ARTICLE 52. To see if the Town will vote to raise and appropriate the sum of $300.00 in support of Starting Point providing crisis services to the victims of domestic and sexual violence and their children. Agreeable to a petition signed by Julia Heemstra, et al. Selectmen favor.

ARTICLE 53. To see if the Town will vote to raise and appropriate the sum of $ 555.00 for the Red Cross. Agreeable to a petition signed by Richard Brunelle, et al Selectmen Favor

ARTICLE 54. To see if the Town will vote to raise and appropriate the sum of $300.00 in support of the Mount Washington Valley Soccer Club. Agreeable to a petition signed by Robert B. Kantack, et al Selectmen Favor

ARTICLE 55. To see if the town will vote to change the polling hours for town officers and other articles to 8:00 a.m. to 7:00 p.m. Agreeable to a petition signed by Joan Palubniak, et al Selectmen Favor

ARTICLE 55. To see if the Town will vote to accept a .26 acre parcel of land from the Inn at Jackson under RSA 31:3 as shown on a survey prepared by Thaddeus Thorne dated January 23, 2002. Selectmen favor.

ARTICLE 56. To see if the town will vote to deed a .32 acre parcel of land to the Inn at Jackson under RSA 31:3 as shown on a survey prepared by Thaddeus Thorne dated January 23, 2002. Selectmen favor.

ARTICLE 57. To see if the town will vote to join the private homeowners involved in endorsing the listing of the Jackson Village Historic District in the National Register of Historic Places.

ARTICLE 58. To act upon other business which may legally come before this meeting.

Given under our hands and seals this 15th day of February in the year of our Lord two thousand two.

Diane H. McClave Frank J. DiFruscio Scott K. Hayes

A true copy attest

William H. Botsford
Town Clerk

TAX RATE COMPUTATION

TOTAL TOWN APPROPRIATION	$968,446.00
Less: Revenues	(-) 523,244.00
Less: Shared Revenues	(-) 6,496.00
Add: Overlay	19,518.00
War Service Credits	6,400.00
Net Town Appropriation	464,624.00
Net School Tax Assessment	799,623.00
Adequate Education Grant	(-) 348,362.00
Approved School (s) Tax Effort	451,261.00
State Education Taxes to be remitted to State	1,116,821.00
County Tax Assessment	146,612.00
Less: Shared Revenues	1,379.00
	145,233.00
Total of Town, School, County & State	2,177,939.00
Less: War Service Credits	(-) 6,400.00
Add: Village District Commitment (s)	-0-
Total Property Tax Commitment	2,171,539.00
Tax Rate	
Municipal	3.15
Local School	3.05
County	.98
State School	7.63
	14.81

SELECTMEN'S REPORT

The board of selectmen has worked very hard over the years to maintain a low town tax rate. Over the past several years there has been barely an increase in that portion of our residents tax bill. This year we are anticipating an increase that we feel meets our responsibility to maintain the level of services townspeople expect, be it from office staff, highway crew, police department and fire department.
Over the years we have picked up some sizeable increases in health care for the town's employees while giving minimal pay increases. What this resulted in, is, our employees have fallen behind in their compensation when comparing it to others, across the state, in similar jobs. We are proposing, a 30 thousand dollar increase for wages spread out amongst all our full and part-time employees. We have good workers, we value them and this is a way of maintaining our talented pool of personnel. Health care costs have also increased this year but our feeling is, this is a benefit that is well deserved and should remain funded at 100 percent for current employees.
In the next 3 to 5 years we will need to replace our 1979 tanker truck. The tank itself is already showing signs of wear and tear. The selectmen huddled with the officers of the fire department to forge a deal that we could all support. We are asking townspeople to approve 60 thousand dollars to be placed in an existing capital reserve and another 10 thousand to be put in an expendable trust, just in case the tank ruptures, we will have the money to repair it.
We have upgraded our highway department with a lease agreement to eventually purchase a four-wheel drive backhoe from Conway Tractor. The backhoe has relatively low mileage and hours. The old backhoe is up at the transfer site and was bought into by Bartlett for $7200. That money was put into the general fund that could be used to lower taxes as surplus. We feel we have a win win situation.
Another expenditure of a one-time nature is the repair of a bridge on Green Hill road. The state has red lined the bridge. Estimated cost is 40 thousand dollars. We have some money left over from a bridge repair trust and we might also be able to get some money from the Forest Service as they plan on doing significant logging beyond the bridge.
Sometime in 2003, we have to revalue the town. Our present sales assessed ratio is 78%. In other words, a house valued at 78 thousand dollars is actually selling for 100 thousand dollars. Our part-time assessors have factored property values over the years, which have allowed us to go over a decade, without a total revaluation, but the state has legislated that we have to be at a rate of 90 to 110% of actual value. We are slated to be audited by 2004 hence the 2003 revaluation. We need to raise 50 thousand dollars this year and 50 thousand dollars next year to complete the work.
Some of the above mentioned expenditures are just for a year or two. At the end of 2 years we will have finished paying for the Gray's Inn property. That's an appropriation of about 75 thousand dollars that will disappear in 2004.

This year our legal expenses were higher than at any time in the history of our town. Over 10 thousand dollars was spent alone on the Snowflake Inn struggle. It should be noted here that our citizen's Board of Adjustment twice upheld the board of selectmen's decision to grant a building permit. A superior court judge has twice denied a stay of construction. In the judge's own words, "the proposed structure is a permitted use....existing non-conformity is reduced...the new building will be set back from route 16A farther than the former structure." Yet we are still being challenged and we are asking for another 10 thousand dollars for legal fees.

At this point we would like to thank all the volunteers, board members and everybody who unselfishly serves the town of Jackson. Ted Brown, we thank you for your steady hand as our building inspector and the seamless transition to Shawn Bergeron who has taken on those responsibilities. A special word of thanks to town moderator Ray Abbott who is retiring this year after serving in the position since the town was known as New Madbury.

Frank J. DiFruscio Diane H. McClave Scott K. Hayes

BUDGET OF THE TOWN OF JACKSON

PURPOSE OF APPROPRIATEIONS	Appropriation Previous Fiscal Year	Actual Expenditures Previous Fiscal Year	Appropriations Ensuing Fiscal Year
GENERAL GOVERNMENT:			
Town Officer's Salaries	21,228.00	21,228.02	21,546.00
Town Officer's Expenses	75,940.00	82,311.39	101,724.00
Election & Registrations Expenses	400.00	336.70	400.00
Revaluation of Property/Tax Maps	13,945.00	13,945.00	16,045.00
Legal Expenses	10,000.00	25,027.95	10,000.00
Personnel-BC/BS (Employees)	76,693.00	69,207.99	101,671.00
Personnel-Fica tax & NHR	27,200.00	30,075.94	35,200.00
Planning and Zoning	2,864.00	3,805.54	3,960.00
Expenses of Town Building & Property	10,000.00	12,336.51	5,350.00
Cemeteries	14,000.00	10,348.00	15,000.00
Insurance General	18,000.00	18,112.14	18,000.00
BC/BS Retirees/Others	31,417.00	26,420.67	25,081.00
PUBLIC SAFETY:			
Police Department	90,701.00	83,901.90	105,863.00
Fire Department	53,300.00	65,918.63	65,100.00
Civil Defense	100.00	100.00	100.00
Emergency Communications	5,800.00	5,596.96	3,400.00
Hydrant Services	3,500.00	-0-	3,500.00

HIGHWAYS, STREETS AND MAINT:			
Highway Department	221,336.00	228,812.18	247,847.00
Street Lighting	7,800.00	7,520.43	7,800.00
Street Signs	300.00	307.24	300.00
Sidewalk Reconstruction	15,000.00	7,970.17	-0-
State Aid Reconstruction	2,000.00	2,000.00	2,000.00
SANITATION:			
Solid Waste	111,261.00	97,703.53	118,540.00
HEALTH:			
Health Agencies and Social Services	8,714.00	8,714.00	7,428.00
WELFARE:			
General Assistance	2,000.00	1,150.00	2,000.00
CULTURE AND RECREATION:			
Parks, Recreation and Patriotic Purposes	3,000.00	2,341.12	3,000.00
Library	23,825.00	10,000.00	21,875.00
Jackson Historical Society Book	-0-	-0-	5,000.00
Bartlett Recreation Department	-0-	-0-	6,624.00
Mount Washington Valley Soccer Club	-0-	-0-	300.00
DEBT SERVICE:			
Principal on long Term Note	66,667.00	66,666.67	66,667.00
Interest on Long Term Note	11,454.00	11,343.75	8,287.00

PAYMENTS TO EXPENDABLE TRUST FUNDS			
Highway Dept. Repair, Purchase Hwy Equip.	15,000.00	15,000.00	40,000.00
Fire Dept. Repair, Purchase, Fire Equip.	-0-	-0-	10,000.00
Town Office Repair, Purchase, Office Equip.	-0-	-0-	2,000.00
PAYMENTS TO CAPITAL RESERVE FUNDS			
Police Cruiser	5,000.00	5,000.00	5,000.00
New Fire Truck	10,000.00	10,000.00	60,000.00
Highway Department, new loader	10,000.00	10,000.00	5,000.00
Highway Department, new truck fund	-0-	-0-	25,000.00
Town Revaluation Fund	-0-	-0-	15,000.00
TOTAL APPROPRIATIONS	$968,445.00	$953,202.43	$1,191,608.00
Less: Amount of Estimated Revenues, Exclusive of Taxes			(490,059.00)
			$ 701,549.00

SOURCES OF REVENUE

SOURCES OF REVENUE	Estimated Revenue Previous Fiscal Year	Actual Revenue Previous Fiscal Year	Estimated Revenue Ensuing Fiscal Year
FROM LOCAL TAXES:			
Land Use Change Tax	15,000.00	-0-	-0-
Yield Taxes	2,000.00	4,300.00	2,500.00
Interest & Penalties on Delinquent Taxes	6,000.00	13,317.00	7,000.00
LICENSES, PERMITS & FEES:			
Building Permits/Septic System Fees	1,800.00	2,140.00	1,800.00
Motor Vehicle Permit Fees	145,000.00	180,387.50	150,000.00
Other License Fees	300.00	1,496.50	300.00
.Alarm System Fee's	-0-	-0-	4,200.00
FROM FEDERAL GOVERNMENT:			
Federal Forest land Reimbursement	-0-	35,779.00	-0-
FROM STATE GOVERNMENT:			
Shared Revenue- Town's Portion	4,000.00	12,609.00	6,000.00
Highway Block Grant	27,000.00	32,961.70	27,000.00
Rooms & Meals Distribution	7,000.00	21,751.30	10,000.00
Gasoline Tax Refund/Fire Warden's Reimb.	500.00	444.78	500.00
Sidewalk Grant	-0-	2,252.80	5,000.00

CHARGES FOR SERVICES:			
Income from Departments	2,000.00	20,893.76	15,000.00
Reimbursement: BC/BS & Emerg. Comm.	32,000.00	24,206.69	25,431.00
Reimbursement on Library & Cemetery Payroll	17,863.00	17,392.82	19,585.00
MISCELLANEOUS REVENUES:			
Sale of Municipal Property	-0-	10,100.00	-0-
Interest on Investments	20,000.00	26,895.93	15,000.00
Cable TV Franchise Fees	6,500.00	8,378.07	6,500.00
INTERFUND OPERATING TRANSFERS IN:			
Transfer from Surplus, reduce taxes	50,000.00	147,775.00	50,000.00
Library Trust Funds & other Revenue	13,825.00	6,075.00	11,875.00
Cemetery Trust funds	14,000.00	14,000.00	15,000.00
Highway Equip. Repair, Purchase fund	35,000.00	20,532.77	30,000.00
Town Office Building Expenses	5,200.00	5,860.05	-0-
Bridge Repair & Maintenance Fund	-0-	1,402.73	-0-
G.A. Wentworth Falls	-0-	576.00	-0-
Prospect Farm, Land Care	-0-	62.15	-0-
Solid Waste Meloon Road Capping Fund	-0-	-0-	87,368.00
TOTAL APPROPRIATIONS	$404,988.00	$611,590.55	$490,059.00

RESULTS OF THE JACKSON TOWN MEETING MARCH 13,2001

Polls were opened at 8:00 AM by Moderator Raymond Abbott Jr. and closed at 3:00 PM. The meeting was called to order by Raymond Abbott Jr. at 7:04 PM. Tim Scott offered a prayer. Moderator Abbott mentioned that the town lost an important person that usually was in attendance at all elections and asked for a moment of silence for John Keeney, former assistant Moderator, who passed away this year. Motions were made, seconded and passed to dispense with the reading of the warrant as this was going to be read as each article came up and also to dispense with the use of the check list if any written votes were needed.

ARTICLE 1. To choose all the necessary Town Officers for the ensuing year. Results of the ballot voting are as follows:

Selectman for 3 years	Scott Hayes	218
	J. Dougherty, III	78
Trustee of Cemeteries for 3 years	Alicia Hawkes	289
Trustee of Trust Funds for 3 years	Kurt Kramp	283
Library Trustee for 3 years	Leslie Schomaker	273
Auditor for 1 year	Frank Connolly	288

Moderator Raymond Abbott, Jr. swore in all those present, Raymond also swore in School District Moderator Tim Scott at this time.

ARTICLE 2. To see if the Town will vote to adopt Amendment No. 1 as proposed and recommended by the Jackson Planning Board to amend Section 2. APPLICATIONS AND NON-CONFORMING USES (B.3) permitting change to a non-conforming structure…providing that the change does not make the structure more non-conforming in any way. This article passed with 239 Yes and 59 No votes.

ARTICLE 3. To see if the Town will vote to adopt Amendment No. 2 as proposed and recommended by the Jackson Planning Board to amend Section 2. APPLICATIONS AND NON-CONFORMING USES (B.4). A non-conforming use may be enlarged within the boundaries of the lot it occupied at the time this ordinance took effect, providing that the expansion conforms with all other aspects of the zoning ordinance. This article passed with 235 Yes; 64 No.

ARTICLE 4. To see if the Town will vote to adopt Amendment No. 3 as proposed and recommended by the Jackson Planning Board to amend Section 5. RIVER CONSERVATION DISTRICT (B) "The 75 feet shall be measured

horizontally from the nearest bank of such stream or body of water." This article passed with 256 Yes; 38 No.

ARTICLE 5. To see if the Town will vote to adopt Amendment No. 4 as proposed and recommended by the Jackson Planning Board to amend Section 12 PERSONAL WIRELESS SERVICE ORDINANCE (6.A) deleting unnecessary and unreasonable expense. This article passed with 254 Yes; 35 No.
ARTICLE 6. To see if the Town will vote to adopt Amendment No. 5 as proposed and recommended by the Jackson Planning Board to amend Section ADMINISTRATION AND ENFORCEMENT (B.3) adding In the event that 30 days is determined by the selectmen to be insufficient, the time period may be extended by the selectmen for an additional 30 days. This article passed with 257 Yes: 35 No.
ARTICLE 7. To see if the Town will vote to adopt Amendment #6 as proposed and recommended by the Jackson Planning Board to amend Section 13. ADMINISTRATION AND ENFORCEMENT (B.8) REPLACING "24 hours" with prior notice. This article passed with 253 Yes; 35 No.
Articles #1, #2, #3, #4, #5, #6, and #7 were voted on at the regular polling hours.
ARTICLE 8. Voted to raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations for the same.
ARTICLE 9. Voted $21,228.00 Town Officers Salaries.
ARTICLE 10. Voted $90,285.00 Town Officers Expenses.
ARTICLE 11. Voted $78,121.00 Principal and interest due on the Gray's Inn Note. Frank DiFruscio reported that there are only 2 more payments to be made on this note.
ARTICLE 12. Voted $221,336.00 for Maintenance of Highways.
ARTICLE 13. Voted to raise and appropriate the sum of $10,000 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Highway Loader.
ARTICLE 14. Voted to add $15,000.00 to the Expendable Trust Fund for Highway Equipment. Frank reported that the intent was to use some of the fund for repairs that are badly needed.
ARTICLE 15. Voted $90,701.96 for Police Department. Diane McClave reported that because of the extraordinary amount of false alarms a fee is going to be charged to homeowners with alarm systems with an allowance of 2 calls per year. This plan is being used in other towns to try and alleviate this problem.
ARTICLE 16 Voted to create a Capital Reserve Fund for the purchase of a new police cruiser and appropriate $5,000.00 from taxation to be placed in the newly created fund to be held in the custody of the trustees of trust funds and expended at the vote of town meeting.
ARTICLE 17. Voted $53,300.00 for the Fire Department.

ARTICLE 18 Voted $10,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Fire Truck. It was voted to raise this amount from taxation and Thom Perkins from the Jackson Ski Touring

Foundation presented a donation of an additional $2,000.00 to be added to this fund.
ARTICLE 19. Voted $111,261.00 for Solid Waste.
ARTICLE 20. Voted to change the name of the Transfer Site Building expendable trust fund established in 1995 to Transfer Site Buildings and Recycling Equipment. The selectmen explained that additional recycling equipment is going to be needed. There was considerable discussion about doing more recycling at the site but it was explained that at this time it is not economically feasible.
ARTICLE 21. Voted $10,000.00 for Maintenance of Town Property.
ARTICLE 22. Voted $3,000.00 for Maintenance of Town Park.
ARTICLE 23. Voted $7,800.00 for Street Lighting. There was some discussion of expanding the street lighting but no one wanted this at this time.
ARTICLE 24. Voted $15,000.00 from taxation for Sidewalk Reconstruction. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the sidewalk is completed or by December 31, 2006 whichever is sooner under an agreement between the town and NH Dept. of Transportation #TE13489.
ARTICLE 25. Voted $300.00 for Street Signs. Tracy reported that some progress is being made on the 911 system.
ARTICLE 26. Voted $76,693.00 for BC/BS for employees.
ARTICLE 27. Voted $31,417.00 for BC/BS for retirees and others. Receipts offset this amount.
ARTICLE 28. Voted $27,200.00 for Social Security, Medicare Tax and NH Retirement system.
ARTICLE 29. Voted $18,000.00 for General Insurance.
ARTICLE 30. Voted $10,000.00 for Legal Expenses and Damages. Frank DiFruscio explained that the increase is for impending actions.
ARTICLE 31. Voted $2,000.00 for Welfare Claims.
ARTICLE 32. Voted $5,800.00 for Emergency Communications. This is an increase from the previous years. Frank explained that they expect to have to change the solar batteries this year and Bartlett is hesitant about paying their share.
ARTICLE 33. Voted $100.00 for Civil Defense.
ARTICLE 34. Voted $3,500.00 for hydrant services provided by the Jackson Water Precinct.
ARTICLE 35. Voted $2,000.00 for the State Aid Reconstruction Program.
ARTICLE 36. Voted $1,000.00 for the Planning Board.
ARTICLE 37. Voted $1,864.00 for North Country Council..
ARTICLE 38. Voted $23,825 for the support of the Jackson Public Library. The sum of $10,000.00 to be raised by taxation and the remainder to come from library trust funds and gifts. Doris Luneau, Chairman of the Library Trustees spoke in

favor of the article and answered questions. It was explained that some of the trust fund money is going to be used to repair the shingles and repaint the building. This would usually have to be raised by taxes under the maintenance of town buildings but the library has the funds to do this.

ARTICLE 39. Voted $14,000.00 for maintenance of the Jackson town cemeteries. The total amount to be withdrawn from the accrued income of the cemetery trust funds.
ARTICLE 40. Voted $2,455.00 for the White Mountain Community Health Center.
ARTICLE 41. Voted $1,837.00 for the Gibson Center for Senior Services.
ARTICLE 42. Voted $1,285.00 for the Carroll County Mental Health Service.
ARTICLE 43. Voted $1,000.00 for the Tri-Country Community Action for the purpose of continuing services of the Fuel Assistance Program for Jackson residents.
ARTICLE 44. Voted $600.00 for the Early Intervention Program of Children Unlimited, Inc.
ARTICLE 45. Voted $250.00 for Starting Point providing crisis services.
ARTICLE 46. Voted $732.00 for the Visiting Nurse Services of Northern Carroll Country, Inc.
ARTICLE 47. Voted $555.00 in support of the Red Cross.
ARTICLE 48. Voted to authorize the Jackson Planning Board to prepare and amend a recommended program of municipal capital improvement projects projected over a period of 6 (six) years in accordance with RSA 674.5.
ARTICLE 49. To see if the Town will vote to accept a gift of playground equipment donated by the Parent's Support Group to be placed on approximately 40 by 40 foot parcel of land at the northeast side of the Gray's Inn property. All equipment and installation of the Jackson Community Playground will meet the New Hampshire public playground safety requirements. After considerable discussion, this article was amended to state that a committee should be formed to work with the selectmen to find a different site. The original article was defeated. The amended article was passed by a voice vote. Many people spoke in favor of a playground but not at the Gray's Inn site until a master plan for this area could be made.
ARTICLE 50. Voted to accept a .92 acre parcel of land from the Inn at Thorn Hill under RSA 31:3 as shown on a survey prepared by Thaddeus Thorne dated January 30, 2001.
ARTICLE 51. Voted to deed a .92 parcel of land to the Inn at Thorn Hill under RSA 31:3. As shown on a survey prepared by Thaddeus Thorne dated January 30, 2001.
ARTICLE 52. To act upon other business which may legally come before this meeting. At this time Moderator Raymond Abbott, Jr. explained that no money articles could be raised or accepted at this time.

Selectman Hayes asked if the local election polling hours could be changed. It was considered a hardship by many that work out of town. Absentee balloting was explained. Scott had looked into the regulations and found that hours could be set by the selectmen or by town election. It was decided that we would have the polls open from 11 to 7 next year. There was also discussion about the tradition of alternating town meetings and how that could be changed. Moderator Abbott pointed out that a petition would need to be submitted in next year's warrant articles.

Bob Temple asked that a committee be considered by the selectmen for creating a master plan for the Gray's Inn property.

There being no further business to bring forward, a motion was made and seconded to dissolve. The meeting was dissolved by Moderator Raymond Abbott, Jr., at 9:04 PM.

WILLIAM H. BOTSFORD
JACKSON TOWN CLERK

A True Copy Attest

GENERAL FUND BALANCE SHEET

Assets and Liabilities
December 31, 2001

ASSETS:	
Checking/Savings	
General Fund Checking Account-Bank of NH	313,879.47
Escrow Savings Account-Bank of NH	6,096.38
MBIA-Investment account	448,436.06
MBIA-Sate Aid Reconstruction Acct.	6,821.61
Total Checking/Savings	775,233.52
OTHER CURRENT ASSETS	
Taxes Receivable	699,473.00
Tax Liens Receivable	35,618.21
Accounts Receivable	2,367.30
Total Other Current Assets	737,458.51
TOTAL ASSETS	$1,512,692.03
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Due to State School Education	768,459.00
Due to School Districts	383,000.00
Due to Other Funds (NH & town)	6,821.61
Payroll Liabilities	-0.02
Deferred Revenue	6,096.38
TOTAL LIABILITIES	$1,164,376.97
Equity	
Retained Earnings	420,127.65
Opening Balance Equity	- 203,639.68
Net Income	131,827.09
Total Equity	420,242.21
TOTAL LIABILITIES & EQUITY	$1,512,692.03

SUMMARY OF VALUATION

VALUATION LAND

Current Use Land (At Current Use Values)	376,261.00
Residential	69,670,702.00
Commercial	6,716,055.00
TOTAL	$76,763,018.00

BUILDINGS

Residential	58,512,200.00
Manufactured Housing/Trailers	47,350.00
Commercial	11,156,300.00
TOTAL	$66,663,350.00

PUBLIC UTILITIES	$1,392,012.00

TOTAL VALUATION BEFORE EXEMPTIONS	147,870,880.00
LESS: ELDERLY EXEMPTIONS	(-) 95,000.00
LESS: PUBLIC UTILITIES	(-) 1,392,012.00
NET VALUATION ON WHICH TAX RATE IS COMPUTED	146,383,868.00

TAX COLLECTORS REPORT

Summary of Tax Accounts
Fiscal Year Ending December 31, 2001

Uncollected Taxes Beg. Fiscal Year	2001	2000
Property Taxes		157,149.56
Taxes Committed this Year		
Property Taxes	2,171,855.02	
Land Use Change Taxes	0.00	
Yield Taxes	4,300.54	
Ovepayments		
Property Taxes	692.02	
Adjustment to Detail	65.90	
Interest Late Tax	971.22	6,904.47
TOTAL DEBITS	**$ 2,177,884.70**	**$ 164,054.03**
Remitted to treasurer: 2001		
Property Taxes	1,472,660.82	157,149.56
Land Use Change Tax		
Yield Taxes	4,300.54	
Interest	971.22	6,904.47
Abatements Made		
Property Taxes	479.02	
Uncollected Taxes at end of year		
Property Taxes	699,473.10	
TOTAL CREDITS	**$ 2,177,884.70**	**$ 164,054.03**

SUMMARY OF TAX LIENS

For Fiscal Year Ending December 31, 2001

	Prior Year Levies			
	2000	**1999**	**1998 Prior**	
Unredemed Liens		18,085.95	8,993.99	0.00
Liens Executed 2001	40,882.95			
Interest & Cost Coll.	1,016.97	760.42	3,651.73	12.47
TOTAL DEBITS	**$ 41,899.92**	**$ 18,846.37**	**$ 12,645.72**	**$ 12.47**
Remitted to Treasurer				
Redemptions	16,841.80	6,508.89	8,993.99	0.00
Interest & Cost Coll.	1,016.97	760.42	3,651.73	12.47
Adjust to Detail				
Liens Deeded to Twn.				
Bal. of Liens Uncollec.	24,041.15	11,577.06	0	0
TOTAL CREDITS	**$ 41,899.92**	**$ 18,846.37**	**$ 12,645.72**	**$ 12.47**

Respectfully Submitted,

William H. Botsford

William H. Botsford,
Tax Collector

TOWN CLERKS REPORT

Automobile Permit Fees

Year	# of permits	Amount paid in permits
2001	119	13,278.00
2002	1265	165,054.50
2003	11	2,055.00
	1395	$ 180,387.50

Automobile Permit Fess	180,387.50
Marriage License Fees Paid to State Treasurer (18 @ $38.00)	684.00
Certified Copy Fees Paid to State	508.00
Filing Fees	8.00
Dog License Fees	296.50
TOTAL RECEIPTS	$181,884.00

Respectfully Submitted,

William H. Botsford
Town Clerk

TREASURER'S REPORT
SUMMARY OF RECEIPTS

GENERAL FUND	
Received From:	
Tax Collector	$ 1,679,772.88
Town Clerk	181,884.00
Federal Government	35,779.00
State Government	70,019.58
Refunds/Reimbursements	80,441.07
Other Sources	1,502,090.91
Total Receipts for 2001	3,549,987.44
Balance on Hand: January 1, 2001	112,631.46
	3,662,618.90
Paid out by Selectmen's orders	3,348,739.43
Balance on Hand: December 31, 2001	$ 313,879.47

ESCROW ACCOUNT	
Balance on Hand January 1, 2001	$ 5,071.80
Receipts	2,124.00
Interest	93.14
	$ 7,288.94
Withdrawals	1,192.56
Balance on Hand December 31, 2001	$ 6,096.38

MBIA INVESTMENT ACCOUNT	
Balance on Hand January 1, 2001	$ 1,183,120.30
Deposits	700,000.00
Interest	26,034.76
	$ 1,909,155.06
Withdrawals	1,460,719.00
Balance on Hand December 31, 2001	$ 448,436.06

MBIA STATE AID RECONSTRUCTION ACCOUNT	
Balance on Hand January 1, 2001	$ 4,644.59
Deposits	2,000.00
Interest	177.02
Balance on Hand December 31, 2001	$ 6,821.61

DETAIL OF RECEIPTS

TAX COLLECTOR		
2000	Property Taxes	157,149.56
2000	Interest	6,904.47
2001	Property Taxes	1,472,660.82
2001	Interest	942.67
2001	Yield Tax	4,300.54
2001	Yield Tax Interest	28.55
Redemption's	Lien	32,344.68
	Costs	5,441.59
		$ 1,679,772.88

TOWN CLERK	
Auto Registrations	180,387.50
Certified Copies	508.00
Dog Licenses	296.50
Filing Fees	8.00
Marriage Licenses	684.00
	$181,884.00

FEDERAL GOVERNMENT	
Payment in Lieu of Taxes	$ 35,779.00

STATE GOVERNMENT	
Highway Block Grant	32,961.70
Revenue Sharing	12,609.00
Rooms and Meals Distribution	21,751.30
Sidewalk Reimbursement	2,252.80
Gas Tax Refund	316.44
Fire Wardens Expenses	128.34
	70,019.58

REFUNDS AND REIMBURSEMENTS	
Blue Cross & Blue Shield	23,852.26
Cemetery Payroll	8,497.70
Library Payroll	8,895.12
Emergency Communications	354.43
Transfers from Trust Funds	28,435.38
Cemetery Trust Funds	10,348.00
Miscellaneous	58.18
	$ 80,441.07

OTHER SOURCES	
Building Permits Fees	802.50
Income from Departments	18,497.46
Interest	682.47
Sale of Town Property	10,100.00
Zoning Books & Photo Copies	689.02
Septic System Fees	1,370.00
Transfers	1,460,719.00
Cable TV Franchise Fees	8,378.07
Miscellaneous	852.39
	$ 1,502,090.91
Total Receipts for 2001	$ 3,549,987.44
Balance on Hand January 1, 2001	112,631.46
	$ 3,662,618.90

Respectfully Submitted,

Ann J. McGraw, Treasurer

SUMMARY OF PAYMENTS

DETAIL I – GENERAL GOVERNMENT	130,157.62
DETAIL II – PROTECTION SERVICES	273,063.83
DETAIL III – HEALTH & SANITATION	107,567.53
DETAIL IV – HIGHWAYS & BRIDGES	246,610.02
DETAIL V – LIBRARY	18,895.13
DETAIL VI – PARKS & RECREATION	3,091.12
DETAIL VII – CEMETERIES	18,845.70
DETAIL VIII – UNCLASSIFIED	825,582.56
DETAIL IX – DEBT SERVICE	78,010.42
DETAIL X – PAYMENTS TO GOV. DIVISIONS	1,646,915.50
TOTAL EXPENDITURES FOR 2001	3,348,739.43
Cash on hand in General Fund: December 31, 2001	112,631.46
	3,461,370.89

DETAIL OF PAYMENTS

DETAIL I:

GENERAL GOVERNMENT

Town Officer's Salaries (Detail I-A)	21,228.02
Town Officer's Expenses (Detail I-B)	82,311.39
Elections & Registration Expenses	336.70
Expenses of Town Property/ Buildings	12,336.51
Reappraisal and Tax Map Updates	13,945.00
	$ 130,157.62

DETAIL I-A:

GENERAL GOVERNMENT

Frank J. DiFruscio (Selectmen)	3,500.00
Diane H. McClave (Selectmen)	3,000.00
Scott K. Hayes (Selectmen)	3,000.00
Ann J. McGraw (Treasurer)	1,200.00
William H. Botsford (Town Clerk & Tax Collector)	10,078.02
Frank J. Connolly (Auditor)	300.00
Margaret O. Kramp (Supervisor of Checklist)	50.00
Mark K. Burack (Supervisor of Checklist)	50.00
Carol M. Brown (Supervisor of Checklist)	50.00
	$ 21,228.02

DETAIL I-B:
GENERAL GOVERNMENT

Salaries	
Tracey L. Mosston (Administrative Assistant)	24,017.80
Julie A. Maiorano (Assistant)	10,686.53
Ted Brown (Building Inspector)	388.54
Shawn Bergeron (Technical Inspector)	10,167.34
Town Office Expenses:	
Supplies, Repairs, Parts & Equipment	7,877.23
Telephone	1,725.63
Septic System Design Inspections	1,705.00
Selectmen's Expenses	900.00
Treasurers Expenses	306.15
Board of Adjustment Expenses	2,315.00
Town Clerk/Tax Collector Expenses	14,189.06
Association Dues	1,243.65
Town Report Printing Expenses	957.00
Miscellaneous Expenses	732.69
Utilities	5,099.77
	$82,311.39

DETAIL II:
PROTECTION SERVICES

Police Department (Detail II-A)	83,901.90
Fire Department (Detail II-B)	65,918.63
Bartlett-Jackson Ambulance Service	-0-
Emergency Communications	5,596.96
North Country Council Dues	1,863.49
Jackson Planning Board Office Expenses	1,339.80
Jackson Planning Board Wages-Diane H. McClave	462.00
Jackson Planning Board Wages-Susan G. Way	140.25
Insurance General	18,112.14
Blue Cross & Blue Shield- Employee's	69,207.99
Blue Cross & Blue Shield- Retirees/Others	26,420.67
Civil Defense	100.00
Hydrant Services	-0-
	$ 273,063.83

DETAIL II-A
PROTECTION SERVICES-POLICE

Salaries & Holiday Pay	
John B. Kelly (Police Chief)	42,961.68
Jeff Brown (Police Sergeant)	18,859.00
Mark Lessard	7,359.00
John E. Moulton	729.72
Police Department Expenses:	
Gasoline/Oil	3,830.01
Repair & Replacement Parts	2,382.64
Supplies	2,104.27
Special Equipment	2,878.32
Telephone	1,983.01
Miscellaneous Expenses	814.25
	$ 83,901.90

DETAIL II-B
PROTECTION SERVICES-FIRE

Fire Department Wages	
Gary Allen	1,118.25
Kevin Bennett	1,165.00
Peter M. Benson	752.75
Mark Bryan	941.25
James Chichwak	1,274.50
Michael Clemons	277.50
Carrie Costello	875.50
Kenneth Crowther	2,832.25
Randy Davis	1,071.00
Robert Davis	236.25
Carl Demrow	330.00
Edward Dubie	7,848.00
John Edgerly	1,275.00
Benjamin English	960.50
Jim Gilbert	195.00
Jay Henry	1,993.50
Bruce Hill	846.25
Windy Kelly	1,105.00
Gordon Lang	1,509.00
Michael Leyden	172.50
Anne Peterson	969.00
Richard Rayder	1,589.50
Philip Sieg	1,373.25
Kimberly Steward	2,410.75

Kimberly Steward	2,410.75
Christopher Thayer	374.00
August Vincent	363.75
Michael Weeder	586.50
	$ 34,445.75

Fire Warden Expenses	
Miscellaneous Fire Warden Expenses	200.00
Forest Fire Training: Wages	
Gary Allen	73.26
Kevin Bennett	466.60
Peter Benson	91.70
Mark Bryan	55.44
Michael Clemons	132.97
James Chickwak	31.68
Carrie Costello	51.48
Kenneth Crowther	132.97
Randy Davis	47.52
Rick Davis	44.76
Davis, Robert	100.87
Edward Dubie	110.04
Benjamin English	105.46
Jon Edgerly	23.76
Arthur Fernald	44.76
Jay Henry	59.61
Windy Kelly	43.56
Gordon Lang	128.76
Anne Peterson	23.76
Richard Rayder	51.48
Phil Sieg	51.48
Kimberly Steward	55.02
Christopher Thayer	51.48
August Vincinct	23.76
	$ 2,202.18

Fire Department Expenses:	
Gasoline/Diesel Fuel	243.15
Repair & Replacement Parts	6,553.57
Supplies	2,857.36
Special Equipment	9,167.17
Telephone	1,093.48
Heating Fuel	3,901.64
Electricity	1,300.88
Physicals/Hepatitis Screening	300.00
Training Expenses	1,412.50

Contract Hire-Fire Inspector & Reports	
Mark Bryan	465.00
Kim Steward	190.00
Gordon Lang	1,785.95
	$ 29,270.70

DETAIL III:

HEALTH & SANITATION	
Health Related Social Services	
Carroll County Mental Health	1,285.00
White Mountain Community Health	2,455.00
Children Unlimited	600.00
Gibson Center	1,837.00
Visiting Nurses	732.00
Public Welfare	1,150.00
Community Action Program	1,000.00
Red Cross	555.00
Starting Point	250.00
	$ 9,864.00

DETAIL III-A:

HEALTH & SANITATION	
Solid Waste Disposal	
Salaries & Wages	
Timothy Kelly (Transfer Site Attendant)	21,397.95
Michael Pollard (Contract Hire)	1,821.75
David Moody (Contract Hire)	4,310.25
Gordon Lang (Contract Hire)	336.00
Solid Waste Expenses:	
Bartlett-Jackson Operating Account*	1,969.15
(See details under Bartlett-Jackson Transfer Site Report)	
Repair & Replacement Parts	2,136.16
North Conway Incinerator Service	
Hauling and Rental Fee's	14,580.00
Sanco Tipping Fee's	51,152.27
	$ 97,703.53

DETAIL IV:

HIGHWAY'S & BRIDGES	
Maintenance:	
Street Lighting	7,520.43
Sidewalk Construction	7,970.17
State Aid Reconstruction	2,000.00
Street Signs	307.24
	$ 17,797.84

DETAIL IV-A:
HIGHWAY'S & BRIDGES

Salaries:	
Arthur Fernald (Road Agent)	28,432.86
Edward Dubie (Road Crew)	24,568.46
Michael Clemons (Road Crew)	25,968.46
Raymond Hill (Road Crew)	23,540.00
Highway Department Expenses:	
Gasoline & Diesel Fuel	16,281.29
Repair & Replacement Parts	23,510.60
Supplies	2,361.06
Special Equipment	2,000.00
Telephone	719.87
Heating Fuel	1,306.23
Electricity	664.69
Contract Hire	1,876.25
Sand, Gravel & Rotten Rock	20,255.94
Road Salt	18,361.17
Miscellaneous	780.43
Repair & Resurface Town Roads	38,184.87
	$ 228,812.18

DETAIL V:
LIBRARY

Library Appropriation	10,000.00
Library Wages:	
Susan Dunker-Bendigo (Librarian)	7,811.38
Susan G. Way (Library Assistant)	1,083.75
	$ 18,895.13

DETAIL VI:
RECREATION & PARKS

Jackson Parents Support Group	750.00
(Reimbursed by Pequawet Foundation)	
Electricity, Water, Repairs & Supplies	2,341.12
	$ 3,091.12

DETAIL VII:
CEMETERIES

Cemetery Appropriation	10,348.00
Cemetery Wages:	
Ann P. Donnelly	8,497.70
	$ 18,845.70

DETAIL VIII:
UNCLASSIFIED

Legal Expenses	25,027.95
Employee's Social Security & Medicare Tax	20,637.63
New Hampshire Retirement System	9,438.31
Tax Liens Bought by Town	40,882.95
Tax Abatements, Refunds & Overpayments	1,162.02
Funds spent to be reimbursed by Trustee's	28,433.70
Transfer to Investment Account (MBIA)	700,000.00
	$ 825,582.56

DETAIL IX:
DEBT SERVICE

Long Term Note (Gray's Inn Property)	66,666.67
Interest on Note	11,343.75
	$ 78,010.42

DETAIL X:
PAYMENTS TO OTHER GOVERNMENT DIVISIONS

Jackson School District (Detail X-A)	798,319.00
State of New Hampshire (Detail X-B)	808,596.50
Trust Fund Accounts (Detail X-C)	40,000.00
	$ 1,646,915.50

DETAIL X-A:
PAYMENTS TO OTHER GOVERNMENT DIVISIONS
JACKSON SCHOOL DISTRICT

2000-2001	378,319.00
2001-2002	420,000.00
	$ 798,319.00

DETAIL X-B:
PAYMENTS TO OTHER GOVERNMENT DIVISIONS
STATE OF NEW HAMPSHIRE

Carroll County Tax	146,612.00
Marriage License fees paid to state	923.00
Vital record search fees paid to state	138.00

Dog License fees paid to state	204.50
State school education tax	660,719.00
	$ 808,596.50

DETAIL X-C:
PAYMENTS TO OTHER GOVERNMENT DIVISIONS
TRUST FUND ACCOUNTS

Capital Reserve funds:	
Fire truck CR	10,000.00
Highway department loader CR	10,000.00
Police cruiser CR	5,000.00
Expendable Trust funds:	
Highway equipment	15,000.00
	$ 40,000.00

RECAPITULATION OF DETAILS

DETAIL I – GENERAL GOVERNMENT	130,157.62
DETAIL II – PROTECTION SERVICES	273,063.83
DETAIL III – HEALTH & SANITATION	107,567.53
DETAIL IV – HIGHWAYS & BRIDGES	246,610.02
DETAIL V – LIBRARY	18,895.13
DETAIL VI – PARKS & RECREATION	3,091.12
DETAIL VII – CEMETERIES	18,845.70
DETAIL VIII – UNCLASSIFIED	825,582.56
DETAIL IX – DEBT SERVICE	78,010.42
DETAIL X – PAYMENTS TO GOV. DIVISIONS	1,646,915.50
TOTAL EXPENDITURES FOR 2001	3,348,739.43
Cash on hand in General Fund: December 31, 2001	112,631.46
	$ 3,461,370.89

Respectfully Submitted,

Tracey L Mosston

Tracey L. Mosston
Administrative Assistant
To the Board of Selectmen

AUDITOR'S CERTIFICATE

The undersigned, auditor of the Town of Jackson, New Hampshire does hereby certify that he has examined the accounts, books, vouchers, statements and other financial records of the town and its various officers.

Auditor found the accounts, books, vouchers, statement and other financial records of said town and its officers to be true and accurate in all other respects.

Respectfully submitted,

Frank J. Connolly, Jr.

Frank J. Connolly, Jr.
Auditor

February 8, 2002

BARTLETT-JACKSON TRANSFER STATION
OPERATING ACCOUNT

Beginning Balance: January 1, 2001	$ 1,699.88
Deposits	18,623.47
Sub-Total	20,323.35
Less Expenses	19,157.30
Balance on hand: December 31, 2001	$ 1,166.05
EXPENSES- OPERATING ACCOUNT	
AT & T	187.85
George Abbott Trucking, refrigerator haul off	1,680.00
Conway Tractor, tractor parts	68.50
Glen Sand & Gravel, crushed gravel	205.20
Fred Henry, tractor rental	260.00
Jay Henry, tractor rental	175.00
Carroll Johnson, snow removal	84.00
Reginald Illsley, tractor rental	1,670.00
Labonville, Inc. steel cable	269.02
Lucy Lumber, misc. bldg. supplies	498.79
New Hampshire Electric	3,610.92
North Conway Incinerator Service, haul off	6,318.79
Tanner Hill Milling & Const., waste oil spill analysis	1,670.00
Tim's Garage, equipment repairs	230.00
Verizon	410.82
Mark Waterman, welding on truck	270.00
White Mountain Auto, equipment parts	968.77
Total	$ 19,157.30

INCOME FOR OPERATING ACCOUNT	
Bartlett's Share	700.00
Jackson's Share	300.00
Bartlett collected for tires/matt/refr/furn/etc.	9,788.00
Jackson collected for tires/matt/refr/furn/etc.	2,747.00
North Conway Incinerator, cans	4,261.16
North East Resource, metal	827.31
Total	$18,623.47

Respectfully Submitted,

Brenda Bowley
Bookkeeper

2001 TRUST FUNDS REPORT

Date Creat.	Name of Trust Fund	Fund Purpose	How Invested	Total Beginning Balance	Principal New Funds and / or Additions	Principal Cash +/- on Secur.	Principal With-draw.	Principal End Balance	Income Begin Balance	Income Income	Income Expended	Income End Balance	Total Grand Total Principal + Income
1928	Jackson Cemetery	Cemetery	PDIP	35692.71	200.00	0.00	0.00	35892.71	4249.94	1504.96	2465.18	3289.72	39182.43
1996	New Plots	Care	"	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		"	"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1971	Otto Johnson	"	"	300.00	0.00	0.00	0.00	300.00	268.78	20.25	88.00	201.03	501.03
1918	Avery Hall	"	"	600.00	0.00	0.00	0.00	600.00	937.07	53.67	303.00	687.74	1287.74
1943	Marcia E. Gale	"	"	1000.00	0.00	0.00	0.00	1000.00	1428.91	85.02	463.00	1050.93	2050.93
1968	L.W. Pitman	"	"	2000.00	0.00	0.00	0.00	2000.00	2477.35	157.47	802.00	1832.82	3832.82
1971	K.T. Stilphen	"	"	600.00	0.00	0.00	0.00	600.00	1295.11	67.63	290.00	1072.74	1672.74
1991	Clifton Smith	"	"	77905.51	0.00	0.00	0.00	77905.51	9732.69	3290.07	3152.00	9870.76	87776.27
1930	G.A.Wentworth	"	"	20000.00	0.00	0.00	0.00	20000.00	8274.65	1054.57	2681.00	6648.22	26648.22
1997	Joseph Trickey	"	"	1000.00	0.00	0.00	0.00	1000.00	88.47	40.63	50.41	78.69	1078.69
1997	March Family	"	"	1004.80	0.00	0.00	0.00	1004.80	88.91	40.74	53.41	76.24	1081.04
1997	March Memory Cem.	"	"	96400.00	0.00	0.00	0.00	96400.00	11281.55	4106.43	0.00	15387.98	111787.98
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Cemetery			**236503.02**	**200.00**	**0.00**	**0.00**	**236703.02**	**40123.43**	**10421.44**	**10348.00**	**40196.87**	**276899.89**
1930	G.A.Wentworth	School	PDIP	10000.00	0.00	0.00	0.00	10000.00	2314.63	455.69	500.00	2270.32	12270.32
	School & Library	Library	"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1930	G.A.Wentworth	Land Care	"	10000.00	0.00	0.00	0.00	10000.00	24144.27	1296.68	576.00	24864.95	34864.95
	Wildcat/Jackson Falls		"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1960	Baker Prospect Farm	Land Care	"	14664.72	0.00	0.00	0.00	14664.72	52290.42	2553.06	62.15	54781.33	69446.05
1982	Glass Memorial Liab.	Books	"	845.00	0.00	0.00	0.00	845.00	1035.39	64.85	250.00	850.24	1695.24
1992	C.Smith Library	Library	"	76258.55	0.00	0.00	0.00	76258.55	10786.53	3277.91	1500.00	12564.44	88822.99
1997	March Memorial Liab.	Library	"	280214.40	0.00	0.00	0.00	280214.40	38732.81	12056.39	7925.00	42864.20	323078.60
1936	School & Gospel	Sch/Chrch	"	566.74	0.00	0.00	0.00	566.74	365.69	35.76	0.00	401.45	968.19
1935	Dr.Dudley Williams	Poor	"	2500.00	0.00	0.00	0.00	2500.00	5615.91	309.48	0.00	5925.39	8425.39
2000	Olive Godfrey		"	3325.35	0.00	0.00	0.00	3325.35	181.03	133.67	0.00	314.70	3640.05
2000	Jackson Falls Barn		"	2717.91	0.00	0.00	0.00	2717.91	74.21	106.45	0.00	180.66	2898.57
	Total Miscellaneous Trust Funds			**401092.67**	**0.00**	**0.00**	**0.00**	**401092.67**	**135540.89**	**20289.94**	**10813.15**	**145017.68**	**546110.35**

2001 TRUST FUNDS REPORT

Date Creat.	Name of Trust Fund	Fund Purpose	How Invested	Total Beginning Balance	Principal: New Funds and / or Additions	Principal: Cash +/- on Secur	Principal: With-draw.	Principal: End Balance	Income: Begin Balance	Income: Income	Income: Expended	Income: End Balance	Total Grand Total Principal + Income
	Capital Reserve Funds			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1986	New Ambulance	Ambulance	PDIP	31000.00	0.00	0.00	0.00	31000.00	-11679.68	736.81	0.00	-10942.87	20057.13
1985	Town Office	Building	"	-30774.80	0.00	0.00	0.00	-30774.80	36484.51	152.02	5861.73	30774.80	0.00
1993	Town Revaluation	Reval.	"	5000.00	0.00	0.00	0.00	5000.00	2133.33	272.15	0.00	2405.48	7405.48
1995	Solid Waste	Capping	"	91760.38	0.00	0.00	0.00	91760.38	31867.10	4634.34	0.00	36501.44	128261.82
1997	Police Cruiser	Cruiser	"	0.00	5000.00	0.00	0.00	5000.00	0.00	0.87	0.00	0.87	5000.87
1995	Water Precinct	Reconst.	"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1990	Water Precinct Distribution	Dist.Syst	"	44885.03	0.00	0.00	0.00	44885.03	7414.46	1994.48	0.00	9408.94	54293.97
1988	School Bus	New Bus	"	55789.75	0.00	0.00	0.00	55789.75	13669.86	2223.41	35000.00	-19106.73	36683.02
1987	School Special Educ.	Sp./Ed	"	40000.00	0.00	0.00	0.00	40000.00	24777.96	2470.19	0.00	27248.15	67248.15
1995	School Tech.	Tech.	"	9283.52	0.00	0.00	0.00	9283.52	-4122.76	196.84	0.00	-3925.92	5357.60
1992	School Tuition	Tuition	"	64548.43	0.00	0.00	0.00	64548.43	14567.30	2721.75	15000.00	2289.05	66837.48
1997	Fire Dept. equipment	Truck	"	30000.00	12000.00	0.00	0.00	42000.00	1788.09	1264.78	0.00	3052.87	45052.87
2000	Highway Dept.	Loader	"	10000.00	10000.00	0.00	0.00	20000.00	28.52	384.02	0.00	412.54	20412.54
	Total Capital Reserve Funds			**351492.31**	**27000.00**	**0.00**	**0.00**	**378492.31**	**116928.69**	**17051.66**	**55861.73**	**78118.62**	**456610.93**
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expendable Trust Funds			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1995	Transfer Site	Building	PDIP	34631.75	0.00	0.00	0.00	34631.75	5371.70	1441.06	3260.00	3552.76	38184.51
1995	Civil Defense	911	"	1765.78	100.00	0.00	0.00	1865.78	466.69	85.20	0.00	551.89	2417.67
1996	Highway Equipment	Rep./purch	"	41256.75	15000.00	0.00	0.00	56256.75	-39179.71	195.73	17272.77	-56256.75	0.00
1996	Bridge Repair	Maint.	"	2803.80	0.00	0.00	0.00	2803.80	3741.83	240.33	1402.73	2579.43	5383.23
1996	School Building	Maint.	"	45223.00	0.00	0.00	0.00	45223.00	2380.53	1815.42	0.00	4195.95	49418.95
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Expendable Trust Funds			**125681.08**	**15100.00**	**0.00**	**0.00**	**140781.08**	**-27218.96**	**3777.74**	**21935.50**	**-45376.72**	**95404.36**
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Grand Total			**1114769.08**	**42300.00**	**0.00**	**0.00**	**1157069.08**	**265374.05**	**51540.78**	**98958.38**	**217956.45**	**1375025.53**

LIBRARY TRUSTEES REPORT

This year was the Centennial Anniversary of the Jackson Public Library Building. After the Library was founded in 1879, it was located in Wentworth Hall. It had been the custom of residents and guests to raise money and present General Wentworth with a gift of books for his birthday. He suggested that the books in his growing collection be used to form the nucleus of a town library. This suggestion was readily accepted and a frequent visitor to Jackson, John K. Porter of Boston, soon became the moving force behind the Library building. Later Frank Shapleigh, the noted White Mountain School of Art landscape painter spearheaded a fundraising effort for a new building. He had recently built a home in Jackson designed by the distinguished Boston architect William Ralph Emerson, and he talked Mr. Emerson into designing a new library building. The Town appropriated $500 and the remainder was from donations. The completely paid-for Library building ($1,899) was dedicated on August 1, 1901. It was located across from Wentworth Hall, but was moved thirty feet across the road to its present location in 1931 when the stone bridge was constructed.

The building has served the Town well for these 100 years and remains almost identical in appearance to this day. It still has no plumbing or running water. However, it was spruced up this year with a new paint job. And in keeping with the national spirit, a flag from Senator Gregg's Washington office, which has flown over our Nation's Capitol, is now proudly displayed at the Library.

There were two other activities commemorating the Library Centennial. In June, Librarian Susan Dunker-Bendigo organized a CliF (Children's Literacy Foundation) Program at the Jackson Grammar School with storytelling and a beautiful Anniversary Cake for all the students and teachers. In November the Friends of the Library with a grant from the NH Humanities Council sponsored its third annual Literary Luncheon at the Wentworth Inn with a slide program by Dartmouth Professor Robert McGrath on his new book Gods in Granite about White Mountain art. The standing-room-only program was followed by a sold-out lunch with another large Anniversary Cake for all.

The Summer Reading Program was called Octopi Your Mind. The Jackson Grammar School students continue to come with their classes each week from 9 to 10 am. Regular hours are Tuesdays 11-4 and Thursdays 11-7. The Library is also open on Saturdays now with the assistance of volunteer staffing from 10-1 pm.

In December Trustee Margaret Phillips resigned. Thank you, Margaret, for five years of being an excellent member of our Board. And a big welcome to Lynn Stevens.

JACKSON PUBLIC LIBRARY BUDGET

REVENUE:	2001 ACTUAL	2002 BUDGET
Town	10,000.00	10,000.00
Trust Funds	10,175.00	10,000.00
Gifts	1,121.00	750.00
Book Sale	1,696.00	1,000.00
Postcards	70.00	25.00
Copies	51.00	25.00
Non Resident Fees	90.00	50.00
Bank Interest	29.00	25.00
TOTAL REVENUE	23,744.00	21,825.00
EXPENSES:		
Payroll-Susan Dunker-Bendigo	7,811.00	8,975.00
Payroll-Susan Way	1,084.00	1,610.00
Payroll-Other	119.00	100.00
Books-Adult	2,587.00	2,000.00
Books-Children	1,859.00	1,750.00
Books-A/V	85.00	250.00
Electricity	42.00	500.00
Heating	1,406.00	1,450.00
Fire Alarm	240.00	240.00
Custodial	0	250.00
Telephone	385.00	400.00
General Supplies	774.00	600.00
Dues & Meetings	429.00	400.00
Computer Expenses	117.00	150.00
Internet Access	669.00	600.00
Miscellaneous	27.00	100.00
Automation	0	2,500.00
Paint building	2,743.00	0
Repair shingles	1,423.00	0
TOTAL	$ 22,178.00	$21,875.00
Surplus/Deficit	1,566.00	0

We are extremely grateful to the Friends of the Jackson Public Library for their invaluable support in many, many ways. Their Book Sale, held on Memorial Weekend simultaneously with the Wild Quack River Festival, has become an annual fundraiser for the Library.

The Library is here for you. Come check us out.

Library Circulation Statistics

Adult Books	2193	Audio Tapes	260
Juvenile Books	2244	Video Tapes	380
		Library visitors	4573

Respectfully submitted by the Jackson Public Library Trustees

Doris Luneau,
Chairman

Leslie Schomaker,
Treasurer

ROAD AGENT'S REPORT

The winter of 2001 and 2002 started off slow but ended with plenty of snow picking up 82 inches just in February and March. As a result of this 800 extra yards of sand was purchased.

We are pleased to report that Dinsmore Road is now a tar road. This was accomplished thanks to landowners letting us widen the road in two spots. Also, we would like to thank Robert Cyr for donating $1,000.00 toward the cost of the improvements made to Dinsmore Road.

Other improvements to our roads were on Whitney Hill, Tin Mine Road, side roads off Thorn Mountain Road, Red Barn, Old Jackson Road, Jackson Ridge, Adams Road, a section of Jackson Highlands, and North Hampshire Ridge. These roads were shimmed with hot top. Dinsmore Road, Whitney Hill, all side roads off Thorn Mountain Road was sealed with tar.

We had some major expenses with our highway equipment this year. The rear end in the case load had to be replaced and we also had to replace the brakes on the grader.

A great deal of time was spent this past year on replacing culverts, cole patching, grading roads, mowing grass, and cutting and chipping limbs and road side brush.

Respectfully submitted,

Arthur Fernald
Road Agent

TRUSTEES OF CEMETERIES ANNUAL REPORT

Another quiet year, with only three lots assigned in the Village and Dundee. Going over some of the old notes from the days when a cemetery association was being formed (not that long ago, considering the age of the cemeteries) we found some interesting comments. Originally, the amount considered for a cemetery lot was $300. Eventually it was agreed to only charge $100 per lot for perpetual care, which it still is today. Another interesting original idea was to allow only Jackson natives to be buried in the Village Cemetery. That was amended to 20 years residency, which was also voted down. Today, you must be a resident or be related to someone already in residence in either cemetery.

Once again we want to thank Pat Donnelly for the superb job she does year after year, making the cemetery one of the jewels of the village. Thanks also to Floribunda for their talented green thumbs, and to Reg Illsley for his mechanical skills whenever he's needed. And, once again, Dean Davis has done a great job keeping the Dundee Cemetery groomed.

This year we have budgeted to have the fence at the Village Cemetery painted, having failed to interest any volunteers or civic groups to take on the task. We will put the job out for bids this spring.

Finally, we're going to miss working with Ross Heald, who as stepped down as cemetery trustee. We do appreciate all the time he's given over the years, not only to us but also to so many other positions important to keeping the town running as smoothly as it has. Thank you for your dedication, Ross, and thank you for agreeing to continue as our unpaid consultant!

Respectfully submitted,

Alicia M. Hawkes

Alicia M. Hawkes

Peter Benson

Barbara M. Theriault

Barbara M. Theriault

TRUSTEES OF JACKSON CEMETERIES
FINANCIAL REPORT

Cash on Hand: January 1, 2001	2,061.29
RECEIPTS:	
Trust Funds	10,348.00
Lot Assignments	200.00
Total Receipt	$ 12,609.29
EXPENSES:	
Village Cemetery	
Salary - Ann P. Donnelly	8,497.70
Repairs and Supplies	466.08
Jackson Water Precinct	57.74
Landscaping	925.55
Gravestone Repairs	315.00
To TTF	200.00
	$ 10,462.07
Dundee Cemetery	
Disbursements	504.00
Total Expenses Dundee & Village Cemetery	10,966.07
Cash on Hand: December 31, 2001	1,643.22
	$ 12,609.29

PROPOSED BUDGET FOR 2002

RECEPITS:	
Cemetery Trust Funds	15,000.00
EXPENSES:	
Village Cemetery	
Salary	9,200.00
Repairs and Supplies	450.00
Jackson Water Precinct	175.00
Landscaping	1,300.00
Contract Work	500.00
Gravestone Repair	325.00
Fence Painting	2,500.00
	$ 14,450.00
Dundee Cemetery	
Contract Mowing	550.00
Total Expenses Dundee & Village Cemetery	$ 15,000.00

JACKSON CONSERVATION COMMISSION

New Hampshire municipal conservation commissions were originally established for advancing the proper utilization and protection of a town's natural resources (N.H. RSA 36-A). A conservation commission is the only local board specifically charged with protecting the natural resources of a municipality and provides a focal point for environmental concerns.

Jackson's natural resources are perhaps most evident in the scenic and recreational values they provide that are essential to supporting the local tourist-based economy. Such values, in turn, rely heavily on the existing open space resource historically managed for agriculture and timber. An array of ecological resources represented by a diversity of natural habitats rich in flora and fauna help to fill out the Town's natural resource picture. It is the combination of such natural resources and availability of clean water and air that help define the local setting most of us have come to deeply appreciate.

Local growth and development inevitably raises concerns over issues and involving altered land-use and their relationship to sustaining highly valued natural resources beneficial to future generations and our own. In this way, resource protection efforts and intelligent planning go hand in hand. How best to plan versus how much to plan, or even whether or not to plan at all, survive as ongoing and oftentimes controversial issues as do matters regarding land-use regulation versus private landowner rights.

The fact remains, however, that Jackson is not forever immune from the substantial natural resource pressures faced by more southern lying N.H. townships. Currently the fastest growing New England state, N.H. now sees roughly 10,000 acres of open space converted for development each year. Fortunate we are to have three-quarters of the township lying within the boundaries of the White Mt. National Forest but this circumstance can also lead to significant pressures concentrated on the remaining one-quarter. Because of this, Jackson citizens must remain strong advocates on behalf of the natural resources that help to define this region and township.

During 2001, the JCC has been engaged with the following:

1. Jackson Natural Resource Inventory (NRI) – Under the initial guidance of the UNH Cooperative Extension Service, the NRI is being undertaken in association with the Planning Board for the purpose of developing accessible up-to-date natural resource information that will help quantify several of the Town's natural resources and serve as a "user-friendly" aid in reaching decisions regarding how best to care for them. The basic element of the NRI involves the development of computer generated Geographic Information System (GIS) maps. This effort is being undertaken with the assistance of town resident Whitley Frost, a student of GIS at the N.H. Technical Institute in Berlin.
2. Snowflake Inn Construction – During the early fall, the JCC submitted comments to the Jackson Zoning Board of Adjustment (ZBA) expressing

concerns over town-approved plans for Snowflake Inn construction and their implications for the River Conservation District for (RCD) Ordinance. The JCC also requested and, at the urging of Town Council, was refused a rehearing by the ZBA regarding this issue. Although criticized by some as untimely or irrelevant, the JCC found concern with what appeared to be a ZBA failure to follow regulated procedures resulting in an unauthorized and arbitrary realignment of zoning district boundaries and a compromise of the RCD ordinance. In addition, the ZBA provided no specific record or clarification regarding the details of how adjusted RCD boundaries were determined. In. any case, the JCC views it to be in the best interest of the Town to achieve some mechanism for reviewing and evaluating procedures that were undertaken with regard to this and perhaps past similar but unrelated projects for the purpose of clarifying confusing issues and preserving the intent and integrity of the RCD Ordinance.

3. North Country Council (NCC) "Circuit Rider" – In light of events and controversies surrounding Snowflake Inn construction, JCC members reached agreement over suggesting to Selectmen that the Town contract with NCC for professional planning advisory assistance. NCC is our regional planning commission and, in years past, has provided professional assistance to the Planning Board. The JCC views planning issues and ordinances as involving a complexity of information and decision making that can place excessive demands on working volunteer board members and Town officials. Professional planning support is essential for addressing ongoing issues and avoiding problems involving natural resources.
4. Review of N.H. Weltand Dredge and Fill Permit Applications – As part of its responsibility to review and comment on N.H. Wetland Dredge and Fill Applications for the Town of Jackson, the JCC reviewed several of these applications during 2001. The intent of the permitting process is to see that various forms of site work undertaken occur with the least short and long-term impact to watersheds and associated wetlands. In Jackson, maintenance of watershed quality is becoming more of an issue especially as development takes to higher and steeper ground. The wetland permitting process relies heavily on voluntary compliance and citizens are urged to plan ahead and seek required permits prior to undertaking specific work. Residents are urged to contact the JCC for assistance and information.
5. Misc. Meetings and Workshops – Board member Wink Lees attended a October 13th UNH Cooperative Extension workshop entitled Planning for Wildlife and Other natural Resources: Working with New Hampshire Communities, as well as the November 3rd N.H. Association of Conservation Commissions Annual Meeting and Education Day. Both events took place in Concord, N.H.

Further Comments and Suggestions:

1. Septic system Maintenance – In order to prevent watershed degradation as well as to avoid unnecessary repair costs as a result of septic system failures, Jackson property owners are urged to remain current with a regular schedule of septic tank pumping.
2. Lighting Issues – The JCC wishes to emphasize the subjective benefits of residing in a township that has escaped significant light pollution. Indeed, much of the northeastern night sky has become awash in the glow of public, private, and commercial outdoor lighting systems. The JCC urges residents to express their appreciation for the continued quality of this local resource by supporting the Lighting Ordinance developed by the Planning Board. The JCC also urges residents and visitors to employ self-determined levels of restraint with regard to the degree in which they may influence this resource.

Some Conservation Commission goals for 2002 include:

A.) Encouraging completion of the Comprehensive River Plan in cooperation with U.S. Forest Service with respect to the Wildcat Brook National Wild and Scenic Designation.

B.) Encouraging Town consideration of contracting with North Country Council for a "Circuit Rider" who serves in an advisory role for Town planners and officials.

C.) Providing input to the Natural Resource component of the Jackson Master Plan Update.

D.) Improving citizen understanding of and voluntary compliance with the N.H. Wetland Dredge and Fill Permitting process.

Please address comments and questions to: JCC, P.O. Box 84, Jackson, N.H. 03846.

Respectfully submitted,

Wink Lees
Chairman

JACKSON CONSERVATION COMMISSION
TREASURER'S REPORT

GENERAL FUND:

Balance on Hand January 1, 2001	$ 3,533.74
Interest	65.88
	3,599.62
Operational Expenses	39.00
Balance on Hand December 31, 2001	3,560.62

LAND PURCHASE ACCOUNT

Balance on Hand January 1, 2001	$ 3,727.62
Interest	205.27
Balance on Hand December 31, 2001	3,932.89

CONSERVATION TRUST FUNDS

Balance on Hand January 1, 2001	$10,608.90
Interest	581.24
Balance on Hand December 31, 2001	$11,190.14

Respectfully submitted,

Ann J. McGraw

Ann J. McGraw, Treasurer

JACKSON POLICE DEPARTMENT

January 1, 2002 ended my first year as police chief. I have enjoyed the position and look forward to the year 2002. Last year I reported that Mark Lessard had joined the department as our patrolman. Mark accepted the full time position in January but shortly after he decided that he would rather remain as a part time member of the department. This left us with the full time position still available.

Jeffrey Brown joined the department in April as our full time patrolmen. Jeff came to us as a certified officer with experience. This saved both time and money as Jeff did not have to attend the New Hampshire Police Academy and did not require on the job training. Jeff is a fine officer and has shown that he is very capable of performing the duties of a police officer.

This year the department purchased new firearms. We replaced the old firearms that were in service for over 10 years. We were able to purchase 3 sig pro 357's for a very reasonable price thanks to the help of Bill Zeliff. We also replaced the radar that was in service for over 17 years. The new radar was purchased through Custom Signal Inc. and was priced very reasonable.

I again would like to thank the community of Jackson for their continued support and assistance. I also would like to thank the Board of Selectmen and Tracy Mosston for their assistance to the department.

2001 Police activity as follows:

51	Criminal Cases
38	Criminal Cases cleared by court or other action
29	Defective Equipment Violations
77	Motor Vehicle Violation Warnings
48	Motor Vehicle Violations
19	Motor Vehicle Accidents
141	Alarm Activations

Respectfully submitted,

John B. Kelly
Chief of Police

JACKSON FIRE DEPARTMENT

The Jackson Fire Department would like to thank the community for all the donations and help with the annual chicken barbecue fundraiser. Special thanks to the John Fichera family for the use of the Black Mountain facilities, Grants' Supermarket, Meredith Piotrow for coordinating the event, Gwen Vasburgh for taking care of the desserts, and to all the members, family and friends who volunteered their time for the event.

Please check your smoke and CO detector's batteries.

If anyone would like to join the Jackson Fire Department, please contact Chief Edward Dubie at 383-4090 or come to one our meetings held on the second and fourth Tuesday of each month at 6:30 pm at the fire station. A desire to help your community is all that is required to join. Training will follow later.

I would like to thank the people of Jackson, the selectmen and the members of the Jackson Fire Department for their support throughout the year of 2001.

The Jackson Fire Department responded to one hundred and twelve calls in 2001. They were as follows:

Jackson Fire Department Calls 2001

5	Structural fires – in town	1	Vehicle fire out of town
5	Structural fires – out of town	2	Chimney fires
19	Vehicle accidents – in town	4	Trees on wires
7	Vehicle accidents – out of town	1	Smoke in building
4	Smoke investigation	3	Flooded boilers
45	Fire Alarms	1	Propane explosion
3	Forest fires in town	1	Wires down
5	Forest fires out of town	3	Service calls
2	Propane leak	1	Transformer fire

Respectfully submitted,

Edward Dubie
Fire Chief

REPORT OF THE TOWN FOREST FIRE WARDEN & STATE FOREST RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate and coordinate to reduce the risk of wild land fires in New Hampshire. To help us assist you contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing all outside burning. Fire permits are mandatory for any open burning unless the ground where the burning is to be done (and the surrounding areas) is completely covered with snow. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs. Open burning is a privilege, NOT a right. Help us protect you and our forest resource! Build small brush piles that can be quickly burned and extinguished.

The State of New Hampshire experienced over 940 wild land fires in 2001. Most of the fires were human caused. Due to dry conditions fires spread quickly impacting more than 20 structures. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. **Only You Can Prevent Wild land Fires**. Contact your local Fire Department or the New Hampshire Division of Forests and Lands at our website at www.dred.state.nh.us. or call our office at 271-2217 for wild land fire safety information.

2001 FIRE STATISTICS

(All Fire Reported thru November 26, 2001)

TOTALS BY COUNTY

	# of Fires	Acres
Belknap	89	18
Carroll	62	12
Cheshire	147	41
Coos	53	16
Grafton	109	99
Hillsborough	198	68
Merrimack	70	20
Rockingham	135	90
Strafford	57	54
Sullivan	22	10

CAUSES OF FIRES REPORTED

Illegal	279
Unknown	201
Smoking	86
Children	69
Campfires	49
Rekindle of permit	45
Arson	31
Lightning	24
Miscellaneous*	158
total	942

*Miscellaneous (power lines, fireworks, structures, OHRV, unknown)

	TOTAL FIRES	TOTAL ACRES
2001	942	428
2000	516	149
1999	1301	452

Robert Boyd
Forest Ranger

Gordon Lang
Forest Fire Warden

BARTLETT- JACKSON AMBULANCE SERVICE REPORT

As the year 2001 comes to a close, we feel very fortunate to live in a small, tight knit and supportive community. We have endured enormous loss as a nation. We have grieved together but carried on, helping each other in the traditional American way.

Nationally people are living longer, often with prolonged illness. We have seen an increase in elderly, single people, living alone with no caregiver. Most of these people are too proud to ask for help but often can't take care of themselves. We urge you to look out for your neighbors and be their support system.

We currently have 21 members on the roster. Community EMT course are held every year and we encourage interested people to take the course and join the ambulance service. Volunteering to serve your town is very worthwhile and rewarding.

The year 2001 has been our busiest year ever with a total of 402 calls for service. The largest percentages of medical calls were cardiac, while head injuries dominated in the trauma category. Although it appears that our busiest season is "ski season", we actually had more calls in August. Each season brings tourists to our towns and our population more than doubles.

Our calls are broken down by Town and type below:

Jackson	80
Bartlett	300
Harts Location	14
Pinkham	8
Medical	127
Trauma	168
Fire	13
Non transport	107
MVA	108

Our jobs are made easier by the support and assistance of the State of NH and Town road crews, Jackson, Glen, Bartlett and North Conway Fire Departments, Jackson and Bartlett Police Departments, the mutual aid of Conway Ambulance and North Conway Ambulance Service. A special thank you to townspeople who always pitch in to assist when needed and to those who donated money to keep our equipment "state of the art".

Respectfully submitted for the Bartlett-Jackson Ambulance membership,

Rick Murnik
Susan Gaudette
Co-Directors

BARTLETT - JACKSON AMBULANCE SERVICE

Budget	2001 Actual	2002 Proposed
Beginning Balance	**28,464.34**	**32,851.64**
Income:		
Insurance Reimbursement	490.03	
Interest	162.01	
Misc. Income	162.00	
Payments	65,367.99	66,000.00
Reimb.	119.89	
Total Income	**94,767.16**	
Expenses:		
Auto	1,366.77	1,400.00
Building Maint.	0.00	600.00
Bookkeeping	2,500.00	3,000.00
HEP Screening	0.00	300.00
Insurance	3,807.00	4,000.00
Intercept	150.00	0.00
Office	851.06	875.00
Other Expenses	2,089.23	500.00
Payroll Expenses	36,252.17	40,400.00
Radio	623.40	1,000.00
O2 Tank Rental/fill	187.60	200.00
Repairs	87.00	100.00
Supplies/New Equipment	4,756.55	8,000.00
Tx Exempt/Unemp.	716.20	0.00
Telephone	945.81	875.00
Training	3,497.70	3,500.00
Turn Out Gear	2,265.57	3,000.00
Bio Hazard Equip/Tm	0.00	4,500.00
Total Expenses	**$60,0096.06**	**$72,250.00**
2000 Exp. Carry over	1,819.46	
Ending Balance	**$32,851.64**	

New Ambulance	
Total Cost	111,000.00
Trade in Value	50,000.00
Bartlett Share	12,000.00
Jackson Share	12,000.00
BJA Share	36,000.00
Credit Chassis Prepay	1,000.00

Donation Account	
Beginning Balance	7,862.68
Donations	2,130.36
Interest	180.35
Expenses	3,300.00
Ending Balance	**$6,873.39**

CD	
Beginning Balance	11,541.59
Interest	526.65
Ending Balance	**$12,068.24**

JACKSON PLANNING BOARD ANNUAL REPORT

This year the Board has granted approvals for two voluntary mergers, two planned unit development subdivisions and three boundary-line adjustments. We also recommended for the selectmen's review and approval a telecommunications tower on Black Mountain

The Planning Board has continued its work on the Master Plan. As part of this work a survey was developed and included in the mailing of the tax bills. The Board has submitted three amendments to the Zoning Ordinance for consideration by town meeting. They are: a proposed lighting ordinance, a change in wording of "areas of special flood hazard" (on the advice of the Federal Emergency Management Administration-FEMA), and a change in wording of the communication tower ordinance to include other tower types.

Planning Board meetings are held on the second Thursday of the month in the town office building at 7:00 p.m. unless otherwise noticed. Community participation is invited and welcomed.

Respectfully submitted,

J. Brooks Dodge III
Chairman

Steven Weeder	term expires	2001
Sarah Kimball	term expires	2002
Willis Kelly	term expires	2002
Richard Bennett	term expires	2003
J. Brooks Dodge, Chairman	term expires	2003
Scott K. Hayes	Selectmen's rep.	
Robert Dupuis	alternate member	
Betsy Harding	alternate member	
Shawn Hill	alternate member	
Jay Henry	alternative	
Ira Lynn	alternative	

NORTH COUNTRY COUNCIL ANNUAL REPORT

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the projects are as follows.

Transportation:

- Reviewed, and submitted to the Department of Transportation 13 transportation enhancement projects for the North Country.
- Completed phase 1 of the US Route 2 Corridor study.
- Scenic Byways Committee Coordination
- Rt. 16 Citizens Advisory Committee Coordination
- Conducted 205 traffic counts in 47 communities
- Coordinated with Bureau of Rail & transit to promote public transportation in the North country

Economic Development:

- Provided Grant Administration for several regional projects
- Published the Availability of Living Wage Jobs in NH study for the North Country
- Updated the Comprehensive Economic Development Strategy (CEDS) for the region

Community/Regional Planning:

- Provided technical assistance to 33 towns throughout the region.
- Updated seven master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the Office of State Planning.
- Hazardous Mitigation Planning
- Assisted communities in reviewing and preparing LCHIP applications

Environmental Planning:

- Provide technical assistance to over 33 communities in the area of solid waste and hazardous waste management.
- Served on the Governors Solid Waste Task Force.
- Coordinated the Household Hazardous Waste Management collections for 22 communities.
- Provided technical assistance in the National Flood Insurance Program throughout the region
- Provided assistance to three water shed councils as part of the REPP program
- Completed the American Heritage Adjustment project funded by EDA

Many of these programs will continue into the year 2002. We continue to enhance our staff capacity and will be looking to provide additional technical assistance and planning support to all our communities. Major programs for the year 2002 will be our five year update of the Comprehensive Economic Development Strategy (CEDS), the development of a Regional Plan (transportation, natural resources, economic development, and community planning) and the continued assistance of solid waste management with an emphasis on conducting town audits on their solid waste management practices. Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,

Michael J. King
Executive Director

MOUNT WASHINGTON VALLEY ECONOMIC COUNCIL

It has been an eventful and dynamic year for the Mt. Washington Valley Economic Council. The following is a brief summary of this year's activities:

Jac Cuddy was appointed as executive director from a countywide field of 20 candidates.
The Revolving Loan Fund providing loans to area businesses was expanded to include all four area banks on the steering committee. The fund processed over $200,000 of loan applications this year.
Business seminars, the Eggs & Issues breakfasts and Bits, Bytes & Business technology reviews serve area businesses with current topical and technological information reviews.
An 80-acre parcel of land with access to Route 16 in Conway is under sales contract as the future site of the Technology Village.
The Council received a special $650,000 appropriation for the Technology Village master plan awarded under the auspices of Senator Judd Gregg and Senator Bob Smith.
A business center to house new high tech businesses in an "incubator" environment was opened in Center Conway. The business center also houses the council office until the Technology Village is built.
Congressman John Sununu was instrumental in obtaining a $190,000 grant to the council to assist with the infrastructure costs associated with the incubator.
A special North-West grant for $87,300 was received from the State of New Hampshire to help launch a new business center.
A grant of $46,000 from USDA/Rural Development is helping to pay for the incubator telecommunication infrastructure.

As a 501:C (3) non-profit organization encompassing the twelve towns of the Mt. Washington Valley the Council is dedicated to the support of local businesses and the promotion of economic diversity while preserving our region's natural beauty. It is an ambitious mission but with continued community enthusiasm, achievement is possible. I am grateful for the privilege of representing Jackson on the Council.

Dee McClave

Dee McClave, secretary
Mt. Washington Valley Economic Council

SCHEDULE OF TOWN PROPERTY

As of December 31, 2001:

Town Hall Land and Buildings		160,000.00
Town Hall Furniture and Equipment		1,000.00
Town Office Building		165,000.00
Office, Furniture and Equipment		25,000.00
Police Department, Equipment		40,500.00
Library, Building Only		104,000.00
Library, Furniture and Equipment		70,000.00
Fire Department, Equipment		295,000.00
Highway/Fire Department, Land and Buildings		150,000.00
Highway Department, Equipment		327,000.00
Highway Department, Supplies		35,000.00
Ambulance (Jackson's Share of Capital Costs)		30,750.00
Ambulance, Equipment and Supplies		14,500.00
Communications Building Tyrol		3,000.00
Communications Equipment		12,000.00
Parks, Commons and Playgrounds, Field House		278,000.00
School, Land and Buildings		453,100.00
All other Property and Equipment:		1,019,973.00
Prospect Farm, Land Only	194,350.00	
Profile Rock, Land Only	4,800.00	
Former Transfer Site, Meloon Road	10,650.00	
Bartlett Jackson joint Land only	197,350.00	
Transfer Site Equipment, Buildings and Improvements.	135,873.00	
Gray's Inn Property, Land and Garage	469,700.00	
Highlands Road, Land Only	7,250.00	
	1,019,973.00	
		$4,203,796.00

VITAL STATISTICS

RESIDENT MARRIAGES

Date	Groom's Name	Brides Name	Place of Marriage
07-14-2001	McCrave, Charles K	Leach, Caroline A.	Jackson, NH
08-04-2001	Jacobs, Michael J.	Kane, Kara C.	Jackson, NH
09-15-2001	Byrne, Brian K	Bowie, Kathy A.	Bartlett, NH
09-15-2001	Blondin, Rory E.	Currie, Jennifer J.	Jackson, NH
11-10-2001	Heistand, Hobart H.	Willey, Jacquelyn	Jackson, NH

BIRTHS

Date	Name of Child	Name of Father	Name of Mother	Place of Birth
01-24-2001	Scheff, Jeremiah Ruppert	Scheff, Jeffrey	Scheff, Sharon	No.Conway, NH
02-26-2001	Lane, Ethan Jay-Fenech	Lane, Ian	Lane, Steffani	No. Conway, NH
03-25-2001	Levitt, Eden Maya.	Levitt, Daren	Levitt, Melanie	No. Conway, NH
04-27-2001	Davis, Mary Jean	Davis, Randy	Davis, Jean	No. Conway, NH
06-16-2001	Kearns, Ellory Susan	Kearns, Andrew	Kearns, Katherine	No. Conway, NH
12-05-2001	Bailey, Braeden Elliott James	Bailey, Christopher	Bailey, Jennifer	No. Conway, NH
12-12-2001	Hutchings, Isabella Eva-Rena	Hutchings, Thomas	Hutchings, Gloria	No. Conway, NH
12-15-2001	Weeder, Maeve Margaret	Weeder, Stephen	Hanlon, Patricia A.	Boston, MA
12-23-2001	Synnott, Matthew Moseley	Synnott, Mark	Synnott, Lauren	No. Conway, NH

RESIDENT DEATHS

Date of Death	Decedent's Name	Father's Name	Mother's Name	Place of Death
01-04-2001	Bragg, William L	Bragg, William	Pierce, Gladys	No. Conway, NH
01-23-2001	Johnson, Edward C.	Johnson, Edward	MacInnes, Mary	No. Conway, NH
02-11-2001	Gardella, Alfred F.	Gardella, Alfred	Loeffler, Amy	Bridgton, ME
05-24-2001	Butler, John B.	Butler, John	James, Madeline	Laconia, NH
06-27-2001	DiFruscio, Elin	Smedberg, Lorentz	Steen, Elsa	Jackson, NH
07-13-2001	Jezukawicz, Julius J.	Jezukawicz, Moteius	Unknown, Petronella	No. Conway, NH
07-19-2001	Studley, Kenneth H.	Studley, Gilbert	Lambert, Sarah	No. Conway, NH
09-03-2001	Moss, John Russell	Moss, John Hill	Russell, Katherine	Jackson, NH

Respectfully Submitted

William H. Botsford, Town Clerk

ANNUAL REPORT
of the
SCHOOL DISTRICT
of
JACKSON
New Hampshire

Jackson Grammar School 1806-2002

Art Work by Daphne LeMay

FOR THE FISCAL YEAR ENDING
JUNE 30, 2001

SCHOOL DISTRICT OF JACKSON

SCHOOL BOARD

Sarah Pendleton, Chair	Term Expires 2003
H. Dudley Davis	Term Expires 2002
L. Bruce Hill	Term Expires 2004

Tim Scott, Moderator	Term Expires 2002
Lisa Crowther, Treasurer	Term Expires 2002
Martha Miller, Clerk	Term Expires 2002
Grzelak & Co., Auditors	

JACKSON GRAMMAR SCHOOL STAFF

	Salaries 2001-02	Proposed Salaries 2002-03
Anne Kebler, Teaching Principal/Sp. Ed.	$48,999	$51,297*
Heather Woodward, Grades 4/5/6	24,500	27,500
P. Dexter Harding, Grades 2 + 3	28,110	29,480
Caroline McCrave, Grades K/1	25,300	28,730
Jennifer Moore, Grades 4/5/6	22,000	25,400
James Berry, Music (40%)	9,400	10,200
Lucretia Gatchell, Art (20%)	4,571	5,360
Martha Miller, Phys. Ed. (20%)	5,902	5,920
Gaie Mitchell, Guid. Counselor (20%)/Title I (50%)	21,700	21,700
Anne Kantack, Nurse	2,436	2,436*
Carol Saunders, Sp. Ed./Instructional Aide	10,833	10,833*
Ann Bennett, Secretary	12,495	12,828*
George Bordash, Maintenance	10,249	10,249*
Robert Kurz, Bus Driver	15,178	15,178*
Kenneth Wyman, Bus Driver	14,999	14,999*
Heather Woodward, Technology Coordinator	4,000	4,000
Summer Program	4,454	4,454
(Alexandra Hill, Director & Water Safety Counselor - $1,200)		
(Kathleen Maynard, Recreation Counselor - $1,000)		

* Plus potential of up to 3% performance increase.

SCHOOL ADMINISTRATIVE UNIT NO. 9 ADMINISTRATORS

Dr. Carl J. Nelson, Superintendent of Schools
Dr. Judith S. Wooster, Assistant Superintendent
Maureen Soraghan, Director of Special Services
James Hill, Director of Administrative Services
Becky Jefferson, Director of Budget & Finance
Elise Thomas, Preschool Coordinator

JACKSON SCHOOL DISTRICT WARRANT

Election of Officers

To the inhabitants of the School District in the Town of Jackson, County of Carroll and State of New Hampshire, qualified to vote on District affairs.

You are hereby notified to meet at the Old Town Hall in said District on Tuesday, 12 March 2002, to elect the following School District Officers. The polls will be open for this purpose from 8:00 a.m. to 7:00 p.m.

ARTICLE 1. To elect a Moderator for the ensuing year.

ARTICLE 2. To elect a Clerk for the ensuing year.

ARTICLE 3. To elect a member of the School Board for the ensuing three years.

ARTICLE 4. To elect a Treasurer for the ensuing year.

Given under our hands, this 12th day of February, 2002.

Sarah Pendleton

H. Dudley Davis

L. Bruce Hill

A TRUE COPY OF WARRANT - ATTEST

Sarah Pendleton

H. Dudley Davis

L. Bruce Hill

JACKSON SCHOOL DISTRICT WARRANT

STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District of Jackson, in the County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet at the Town Hall in said District on Monday, March 18, 2002, at 7:00 in the evening to act upon the following subjects:

ARTICLE 1. Shall the School District accept the provisions of RSA 195 (as amended) providing for the establishment of a cooperative school district, together with the School District of Bartlett, in accordance with the provisions of the proposed articles of agreement filed with the school district clerk? (Recommended by the School Board 3-0)

ARTICLE 2. To see if the School District will vote to raise and appropriate the sum of nine hundred thirty-five thousand, eight hundred twenty-nine dollars ($935,829) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board 3-0).

ARTICLE 3. To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars ($15,000) to be placed in the Capital Reserve Fund (School Buses), previously established for this purpose, with these funds to be offset by National Forest Reserve in the amount of fifteen thousand dollars ($15,000). (Recommended by the School Board 3-0)

ARTICLE 4. To see if the School District will vote to raise and appropriate the sum of up to fifteen thousand dollars ($15,000) to be added to the Expendable General Trust Fund (School Building Maintenance Fund) established for that purpose in 1996, with these funds to be offset, in part, by National Forest Reserve, and the balance to be raised by taxes. (Recommended by the School Board 3-0)

ARTICLE 5. To see if the School District will vote to withdraw the sum of fifteen thousand dollars ($15,000) from the Expendable Trust Fund (Tuition Trust Fund) to be used to offset expenditures for the 2002-2003 school budget. (Recommended by the School Board 3-0)

ARTICLE 6. To transact any other business that may legally come before this meeting.

Given under our hands, this 12th day of February 2002.

Sarah Pendleton

H. Dudley Davis

L. Bruce Hill

A TRUE COPY OF WARRANT - ATTEST

Sarah Pendleton

H. Dudley Davis

L. Bruce Hill

ARTICLES OF AGREEMENT
FOR THE
BARTLETT/JACKSON COOPERATIVE SCHOOL DISTRICT

Articles of Agreement among the School Districts of *Bartlett and Jackson* for a Grades 9 through 12 Cooperative School District.

ARTICLE 1. The School Districts of Bartlett and Jackson will join together to form a Cooperative School District pursuant to these Articles of Agreement. The name of the Cooperative School District will be the Bartlett/Jackson Cooperative School District.

ARTICLE 2. The Bartlett/Jackson Cooperative School Board shall consist of seven (7) members, with each position on the Board having a residency requirement as set forth below. The initial term of each Board position shall be as set forth below. After the initial term, each position shall have a three (3) year term. If during his or her term a Board member changes his or her place of residency to a municipality other than that prescribed for his or her position, the position shall thereupon be considered vacant, the vacancy to be filled as provided by law for school board vacancies. The Bartlett School District shall have four (4) representatives, and the Jackson School District shall have three (3) representatives. All Board members shall be elected by the voters "at large." All of the initial Cooperative School Board members shall be elected at the Bartlett/Jackson Cooperative School District organizational meeting. After the initial term, voting for Bartlett/Jackson Cooperative School Board members, who shall continue to be elected at large, shall be by voters of each town at the elections held for town officers. The initial terms of the Board members elected at the organizational meeting shall be as follows:

BOARD POSITION NUMBER	REQUIRED RESIDENCY	INITIAL TERM ENDING
1.	Bartlett	2003
2.	Jackson	2004
3.	Bartlett	2005
4.	Jackson	2003
5.	Bartlett	2004
6.	Jackson	2005
7.	Bartlett	2003

The members of the Bartlett/Jackson Cooperative School Board shall assume office at the close of the organizational meeting and thereafter at the close of the annual meeting.

All members of the Bartlett/Jackson Cooperative School Board shall be elected by the use of the non-partisan ballot system under RSA 671.

ARTICLE 3. The Bartlett/Jackson Cooperative School District shall be responsible for grades 9 through 12. The School Administrative Unit responsible to administer the Cooperative will be School Administrative Unit #9.

ARTICLE 4. Location of any new school shall be geographically centrally located to the extent possible.

ARTICLE 5. Method of Apportionment – Each district's percentage of the operating expenses of the Cooperative School District, payable in each fiscal year, shall be based on a combination of 50% of the town's equalized value as a percentage of the total equalized value of the district and 50% of the town's average daily membership in residence of the total average daily membership in residence of the Cooperative as determined in Appendix A.

ARTICLE 6. Method of Distribution - State aid and other revenues shall be as follows:

- Catastrophic aid, Medicaid, and aid for identified students shall be paid to the Cooperative for students identified in grades 9-12; Catastrophic aid, Medicaid, and aid for identified students in grades K-8 will continue to be paid to the appropriate pre-existing school district;
- National Forest and other general impact aid shall be paid to the Cooperative and the impacted districts (students grades K-8) on an ADM basis;
- Building Aid grade 9-12 and vocational aid to the Cooperative;
- Adequacy Funding in accordance with law.

ARTICLE 7. Method of apportioning capital expenses shall be 50% equalized value and 50% average daily membership in residence.

ARTICLE 8. These Articles and the continued existence of the Bartlett/Jackson Cooperative School District are dependent upon the Cooperative School District, voting, at a meeting to be held on or before two years following organizational meeting of the Cooperative: to issue bonds necessary to acquire land and construct facilities for grades 9 through 12, and to raise and appropriate an operating budget to hire staff as necessary. If the bond vote to acquire land and construct facilities for grades 9 through 12 is not passed by the Cooperative School District on or before two years following the organizational meeting, this plan shall terminate and the Bartlett/Jackson Cooperative School District shall dissolve, and any assets or funds of the Cooperative shall be returned to the pre-existing districts in accordance with the formula described in Article 5 within sixty (60) days after the Articles become null and void.

ARTICLE 9. These Articles of Agreement may be amended by the Bartlett/Jackson Cooperative School District, consistent with the provisions of RSA 195:18 III (i), except that no amendment shall be effective, unless the question of adopting such amendment is submitted at a Bartlett/Jackson School District meeting to the voters of the said District after reasonable opportunity for debate in open meetings, and unless a two-

thirds (66 2/3 %) majority of the voters of the said District who are present and voting shall vote in favor of adopting such amendment. Furthermore, no amendment of these Articles shall be considered except at an annual or special meeting of the Cooperative School District, and unless the text of such amendment is included in an appropriate article in the warrant for such a meeting.

The Bartlett/Jackson Cooperative School Board shall hold a public hearing concerning the adoption of any amendment to these Articles of Agreement at least ten (10) days before such annual or special meeting and shall cause notice of such hearing and the text of the proposed amendment to be published in a newspaper having a general circulation in the District, at least fourteen (14) days before such hearing.

ARTICLE 10. The date of operating responsibility shall be July 1, 2004 or thirty days following passage of the above bond issue, whichever is earlier.

ARTICLE 11. The Bartlett/Jackson Cooperative School District shall provide pupil transportation (see RSA 189:6-9-a) for all students (grades 9 through 12) of the Cooperative School District through the purchase of services from the existing school districts, or as otherwise determined by the Bartlett/Jackson Cooperative School District Board.

ARTICLE 12. No pre-existing district may withdraw from the Cooperative until after ten years following the date of operating responsibility. Any pre-existing district may undertake a study to consider the feasibility and suitability of one or more districts withdrawing according to the terms of RSA 195:25.

ARTICLE 13. Any trust funds held by a pre-existing district will continue to be held by the Trustee of the Trust Fund of the pre-existing school district, the income of which is to be used by the pre-existing school district.

THESE ARTICLES ARE SIGNED AND APPROVED BY A MAJORITY OF THE BARTLETT/JACKSON COOPERATIVE SCHOOL DISTRICT PLANNING BOARD THIS 28th DAY OF NOVEMBER 2001.

[illegible] Chair

Anne McBride Kantack

Sarah W. Pendleton

[illegible]

Adam B. Hirsh

Jane E. Duggan

APPENDIX A

APPORTIONMENT CALCULATION

1. Cost calculations shall be developed in August of each year and the method of apportionment shall be based on 50% ADM-R and 50% Equalized Valuation (subject to the approval of the Articles of Agreement).

2. The amount to be raised by taxes shall include the approved adopted budget for that year as indicated on the MS22 as approved by the New Hampshire Department of Revenue Administration. *Principal and interest on any bonds shall be included in tax rate but calculated separately as indicated in Article 7.* Apportionment of capital costs (any cost incurred through bonding) shall be determined in the Capital Costs clause of the *Articles of Agreement.* (see Note A).

3. General revenue to a district (i.e. not paid towards specific student) shall have those funds divided and prorated based on the most current K-8 ADM-R and the ADM-R for 9-12 as determined by the New Hampshire State Department of Education Division of Program Support Bureau of Information Services *Average Daily Membership (ADM) Based Upon Attendance and Residence* report and the "ADM in Residence" columns generally published in March of each year, or that report approved prior to July 1, of that year. (see Note B)

4. All cost calculations using the "equalized valuation" shall be based on the State calculation as listed on the New Hampshire Department of Education Division of Program Support Bureau of Information Services *Equalized Valuation Per Pupil* report using the "Equalized Valuation Including RR & Utilities" column which is generally published in October of each year, or that report approved prior to July 1 of that year.

5. All cost calculations using the "ADM-R" shall be based on the New Hampshire State Department of Education Division of Program Support Bureau of Information Services *Average Daily Membership (ADM) Based Upon Attendance and Residence* report and the "ADM in Residence" columns generally published in March of each year, or that report approved prior to July 1 of that year.

6. To develop percentage calculations, the respective town's equalized valuation or ADM-R will be determined as a percentage of the total (see Note C).

7. Transportation costs: Each pre-existing district shall continue to operate and maintain their own buses. In July of each year, a cost per mile shall be developed for each district or their respective contractors through their respective S.A.U. offices. The cost per mile shall be based on the actual July through June expenditures for the previous 12 months. The actual cost for the expenditure (based on a cost per mile) shall be billed to the Cooperative for actual mileage costs directly attributable to the transportation of Cooperative students. A Cooperative Committee shall be developed to determine the costs to include in the "cost per mile" formula.

NOTE A

This includes such items as operational and maintenance expenses, income and expenses related to 9-12 grants, lunch income and expenses, drivers education income and expense, rent, interest, catastrophic aid for 9-12, Medicaid for 9-12 students, and transportation. However *this* calculation will not include capital expenses for buildings (only those items purchased through a bond issue), State Adequacy funding (or any other funding source developed to meet the requirements of the Claremont decision). For example, the cost calculations developed in August 2000 shall be based on the budget approved in March of 2000.

NOTE B

The current National Forest Funds are an example of these revenues. Those funds apportioned to the grades 9-12 shall be credited to the Cooperative. Example: if the Bartlett School District receives $100,000 National forest funds, and has 60 students K-8 and 40 students 9-12 (based on ADM-R) then $40,000 would be paid to the Cooperative (40%).

NOTE C

Equalized Value: For example, in 2000 Bartlett's equalized valuation (as determined in #5 above) was $507,471,561 and the total equalized valuation for all towns was $696,557,184. Therefore Bartlett's share of the total equalized valuation was **72.85%**.

ADM-R: For example, in 2000-01 Bartlett's ADM-R (as determined in #6 above) was 108 (9-12). The total ADM-R for all districts was 128.8. Therefore Bartlett's share of the total ADM-R was **83.85%**.

To develop cost apportionment using fractions of the equalized valuation and ADM-R the percentages (as calculated above) shall be multiplied by the approved apportionment. For example if the total budget for the Cooperative is $4,000,000 and the apportionment is 50% equalized valuation and 50% ADM-R then Bartlett's share is calculated as:

(72.85% x .50 x 4,000,000) + (83.85% x .50 x $4,000,000)

JACKSON SCHOOL DISTRICT MEETING

March 19, 2001

MINUTES

The annual meeting of the Jackson School District was held at the Jackson Town Hall on Thursday March 19, 2001. Moderator Tim Scott called the meeting to order at 7:04pm.

Tim Scott introduced Dr. Carl Nelson, SAU 9 Superintendent; Anne Kebler, Jackson Grammar School Principal; Sarah Pendleton, Steve Tradewell and Dudley Davis from the Jackson School Board. Tim then recognized the following people for their commitment to Jackson: Ray Abbott, former school moderator and Henry Mock, Representative to the NH State Legislature.

The moderator announced that voting on ARTICLE 1 would be done by checklist.

A motion from the floor was made to limit those who could speak during the meeting to those registered voters of Jackson.

The motion was moved and seconded.

Discussion:

- (Clarification of the motion)
  "In the interest of time and the interests of the town of Jackson, this motion is to limit discussion on ARTICLE 1 to only those registered to vote in Jackson."

  - "It's unwise for us to limit discussion to only residents of this town
  - We don't need influence from out of town; we're perfectly capable of making up our own minds.
  - Discussion should include any who wish to speak, since this option (8-town co-op) affects all of Mt. Washington Valley residents.
  - We have had numerous meetings all over the Mt. Washington Valley, it is time to just vote, discussion time is over.
  - Q - How has this been handled in other towns? A - In other towns, anyone is allowed to speak.
  - (Clarification) This motion does not exclude the staff from the SAU or Jackson Grammar School who live out of town from speaking, only those with a political agenda."

After a verbal vote, a show of hands, the moderator decided to take a written vote.
A written vote was taken by the supervisors of the checklist and the motion carried. 108 in favor of limiting discussion; 69 opposed.

Motion from the floor to dispense with the checklist was moved and seconded.
There being no discussion, a vote was taken and the motion passed.

Motion to dispense with reading of the warrant was moved and seconded.
There being no discussion, a vote was taken and the motion passed.

Before proceeding to ARTICLE 1, Steve Tradewell made the following comments: "Thank you to all those who voted for me these past six years that I served on the school board. It has been an honor. Thanks also to Sarah Pendleton and Dudley Davis for their common sense and dedication to school related issues. Thanks to Dr. Carl Nelson and Anne Kebler, for their help."

Moderator, Tim Scott: "Thank you, Steve for a job well done."

ARTICLE 1. Shall the School District accept the provisions of RSA 195 (as amended) providing for the establishment of a cooperative school district, together with the School Districts of Albany, Bartlett, Conway, Eaton, Freedom, Madison, and Tamworth, in accordance with the provisions of the proposed articles of agreement filed with the school district clerk?

The article was moved and seconded.

A lengthy discussion followed, summarized below:

- Dr. Nelson summarized what the vote was on, to clarify any misunderstandings, and took questions for further clarification.
- What would be the location of the new school?
- Nelson: as geographically centrally located as possible.
- What is the next step if the 8-town coop passes?
- Nelson: a bond needs to be passed as well.
- If Jackson were to vote no, what alternatives are we left with?
- Nelson: The towns could reconvene, they could move ahead with a 7 or 6 town cooperative. Jackson's alternatives would include tuitioning students to other locations. (Conway, Gorham, Fryeburg...)
- If Jackson votes "no", and we still want to tuition our students to the cooperative school, would it (the coop) be allowed to say, "No, we can't take them?" Will the State (of NH) step in and help us out?
- Nelson: The State of NH has to approve any plan that the 6 or 7 town cooperative comes up with, including making provisions for Jackson students.
- Will the SAU 9 board still represent us, even if we "vote down" the coop?
- Nelson: yes.
- Why would we send our (and Bartlett's) 7th and 8th grade students to a new school when so many are so pleased with the current status of the 7th and 8th grade in Bartlett?
- Has there been any discussion about possibly letting Bartlett keep its current 7th & 8th graders, and Jackson continuing to send students there?
- Nelson: it is my opinion that the cooperative would not restructure the school even if Jackson and Bartlett residents oppose the portion of the article that relates to the 7th & 8th grades. However, when the middle school of the cooperative was planned, it was to Bartlett that we looked as a model. Educationally, we took the best option while planning for the 7th and 8th grade.
- Is there room for negotiation?
- Nelson: I don't believe so.
- How many students will there be?
- Nelson: (approx.) 575 Currently the Jackson & Bartlett 7th and 8th grades is about 100
- Kennett high school (D. Davis) is a receiving school by law; they can't get away from that.
- (On a question about the withdrawal study) Dr. Nelson: The withdrawal study is to se if it is feasible for Jackson & Bartlett to withdraw from the current A.R.E.A. agreement. Once the state board says your plan is acceptable, by 2002, Conway would have it on their ballot to withdraw, so the process could be complete by 2004.
- (D. Davis) It takes a long time
- (C. Nelson) It has to be done within 180 days
- Dudley: It has taken us a year to get to where we are today
- If the state should change the donor/receiver town formula, will that equalize the burden?
- Carl: it's tough to say what will happen. The donor town situation is not appealing, they are looking for another way to fund education, which might benefit Jackson, Bartlett and Freedom (of the 8 town)
- If we decide to have a combined high school with Bartlett, would that become a "two town cooperative"?
- The towns would have to vote to become a cooperative. If these 2 communities wanted to move in that direction, we pointed out what the challenges were in terms of dealing with small schools. The 2 towns would have to vote in that direction.
- Point of clarification, if the 8 town coop is approved, the Bartlett/Jackson middle school just disappears, is that correct?
- (C. Nelson) Yes.
- We've read about this in the newspaper, seen it on television, everybody pretty well has their mind made up, the state has not yet made up it's mind as to how education will be funded in the future. Whether Jackson will pick up the tab for the whole state or what...we don't have to rush into this thing. Eleven staff at the pine street...only eleven? That's not bad. I'm totally against this 8-town cooperative...all these people from out of town to convince us...
- There's no hurry...the dialog we've had so far has been brilliant in regard to a possible 2-town coop. To have some impression as to whether Bartlett would prefer to have a 2 town school...how far are we along on the two town coop?
- Sarah: We are about a year behind where the 8-town cooperative is right now. Next year we will have more information...we have finished a feasibility study that gives a rough idea what the cost would be...funding formulas were not debated at all...our towns (Bartlett & Jackson) being both donor towns...but we're not there yet, we have many unanswered questions. Vocational/technical education, transport costs...there are a lot of questions still to be answered.

- What's another year? The real issue, as editorialized in the Conway Daily Sun is the quality of a small vs. a large school. Parents could organize more easily with 2 towns than with 8. But there is also the potential loss of educational opportunities with only 2 towns.
- Lets' vote
- But there are still more questions...

Discussion continues...

- Once the cooperative passes, you no longer vote as an individual town, once the coop is formed, it votes as a single body...much like a town.
- One of the figures from the paper last week, from a Bartlett school board member was that Jackson would pay $38,000 per student, can you comment on a per pupil rate, if its accurate...if not,
- Carl: we did not take a look at per pupil cost; we were given a funding formula, to% A.D.M. 50% equalized for a fair comparison, we looked at how it would affect your tax rate, TAX RATE COMPARISON. Compares what you pay today vs. what you would pay in a cooperative.
- Can we hear briefly from each school board member?
- Steve: first of all, two questions: Who are property owners? And ... how many people live here but don't own property? I ask this question because the outcome will affect many members of the town, taxpayers all. Could make living here unaffordable...construction is still several years away... southern towns say we should compromise...Jackson and Bartlett will see 43% and 41% increase, formula – can be changed in 5 years by a majority vote of the cooperative board. Over the past 6 years, I have attended countless meetings on your behalf...at these meetings, where administrators put forth their ideas...where is this money coming from? Many people here in this valley live on a fixed income. Many work more than one of the low-paying jobs that this valley offers. The state of NH is still working on educational funding. All 8 towns should wait and see, let's not rush into this just now, I personally will vote no.
- Dudley: just a couple notes ... we voted no. The moment this funding formula first came up, for a new high school, I was on the building comm. (For the Kennett high school) The figures kept going up, from $19 million to 23...to 46 million. Conway is looking at zero increase, 1%, 4% 5%...increases from other towns, to Freedom 27% Bartlett 41% Jackson 43% . These figures were wake up calls. When you spend your own money, you have a responsibility for that.... we as board members find it difficult to spend the town's money if we don't have all the facts. Economic reality is that we can't afford it...I appreciate everyone coming to tonight's meeting.
- Why hasn't anyone been able to give us a per pupil cost?
- The figures produced by the coop planning committee are for a K-12 education. The total tax rate of K-12; though we would only be sending our 7-12 students, it makes figuring the per pupil cost complex.
- But this is a separate tax entity...take that rate and multiply it by the # of students we send to arrive at the per pupil cost.
- $16,000 was published by the Daily Sun as per pupil...cost for Jackson students.
- Do these numbers include everything?
- Representation on the new Coop Board? 1 rep from each town, one elected at large...nothing to do with the ratio of students...the floater member will be voted on "at large"
- Sarah: I am very excited to see you all for this important and complex question. Compliments to Adam (Hirshan) and Conway Sun editors for a clear discussion of the issue before us. We are facing an astronomical tax rate regardless of what gets voted. Tuition wold increase, even for a Jackson/Bartlett coop, we need to be willing to spend as much or more...we are at a crossroad right now in how to fund education. A lot independent on the state and the direction they go in so far as a funding formula. Its not just tax rates and funding formulas...it's a question of what kind of school do you want: a larger regional high school, or a smaller, neighborhood high school serving Bartlett and Jackson...I hope as a community we will be able to work together. Search in your own head, which kind of school will be better for the students of Jackson. My personal feeling is that the Jackson/Bartlett high school has not had enough time to mature. There was a Bartlett high school many years ago. I think many of those people would like to see a larger school...lets explore the options.

- When Bartlett discontinued their high school. They explored the possibility of taking Jackson students in with them...the ultimate decision was that they could not afford it...they couldn't continue because they didn't have enough students...if anyone thinks the pro-coop people are going to give you straight numbers, they won't...its like it was with Hitler...
- A yes or no on a coop doesn't preclude us from continuing supporting the continuation of a 2-town coop down the road. The area agreement was supposed to last about 4 years: one catch...providing the state gives it's blessing to a withdrawal process. All the educational needs of the towns must be met. The state

won't let that (not meeting Jackson's educational needs) happen. If we vote no, and renegotiate, it gives us another year. A no vote gives us more opportunities...

- Approx. how many students will there be say 5 or 10 years from now?
- Sarah...we were costing the building out for approximately 250 students in 5 years...
- There is no going back, it is going to cost us regardless...it is important for us to think about our future...a Bartlett/Jackson school will not serve our students well...our future lies in investing as a region.
- This (a "no" vote) wouldn't be fair to those kids who are there now, and it would be a disservice to those students coming up...we really need to take a look at how we will fix things now.
- Can anyone speak to the differences in education between the 2-town and the 8-town?
- The fair answer, in the 8-town coop, you know the quality of education right now, on the 2 town planning board, we are too much at the neophyte stage to answer that right now. Too early to assess.
- It's difficult to make the decision based on anything but dollars
- Is there a state mandated course level that which much be offered? State requirements?
- There are state requirements and local requirements...the course structure will be the same as what is offered at KHS right now...what will be changed is what could be offered in the 2 town.
- We don't' know what will happen with the 2 town, perhaps we should look at current examples...making the comparison between large school...not a huge urban school, but a Kennett sized one. The small school...maybe more of a prep school environment, but you need to realize that the clientele at a prep school is considerably selected, in a public school you serve all the students of the public...you really can't compare these two "small" schools. Public-must meet the needs. It was projected that for the 2 town coop...professional staff of 24+-, administrators AND teachers. It comes down to perhaps...a staff of 2 to cover all of the classes and the science department, one person would have to cover classes...there will be trouble finding faculty to give you the type of education to meet all their needs. In a prep school, you have a select population, and you are then able to meet the needs of that group...wide range- in public schools. At Kennett High School right now, we have excellent teachers in an inadequate school. The opinion of a student (11th grader) is to definitely go with the 8-town coop. This 11th grader has a friend in Gorham where they don't have nearly the choices that they do at Kennett. ...Vote for the 8-town coop.
- Just a reminder to everyone, we are here not to choose between an 8 town and a 2 town, but whether we agree with the 8 town
- But if we vote in favor of the 8-town, we eliminate the possibility of a smaller, community school. We may find that we don't want the 2-town, and we can go to the 8-town later. I don't think we should send our kids 20 miles away when we can send them 10 miles to Bartlett. The geographic (not population) center is Albany...the populations of Jackson and Bartlett are growing...let's not close the door on the option of a 2 town.
- If we vote for the coop, and Bartlett goes for it, our options are out the window....besides the fact that we're cash cows, Freedom doesn't have the alternatives, Jackson and Bartlett has the alternative. One of the criticisms, taxation without representation. If we go through with the coop, we have our vote, Bartlett, Jackson, and maybe Freedom against the other 6 votes...its premature to vote for this coop as far as we're concerned tonight. The 2-town high school needs further study.
- It appears that we are being asked to pay between 17 and 38 thousand per student...upset that nobody knows what we are paying...
- Dr. Nelson: we proceeded to develop tax rate costs, not per pupil...that was our mission, that is what was done.
- This shouldn't be an argument of money versus education.

A written vote was taken by the Supervisors of the checklist, and was closed at 9:20pm.
The motion was defeated. 164 NO 43 YES

ARTICLE 2 To see if the school district will vote to raise and appropriate the sum of nine hundred thirty eight thousand, three hundred and eighty dollars ($938,380.00) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles.

The article was moved and seconded.

Discussion began with a comment that the budget is down 7-½ % from last year.

- Why did it go down?

- In the area of regular education, it was reduced by $3000.00 and in the area of special education; it was reduced by $12,000.00 it also went down because we're not purchasing a bus this year.

A vote was taken and the motion passed.

ARTICLE 3 To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars ($15,000.00) to be placed in the Capital Reserve Fund (School Buses), previously established for this purpose, with these funds to be offset by National Forest Reserve in the amount of fifteen thousand dollars ($15,000.00)

The article was moved and seconded.

There being no discussion, a vote was taken and the motion passed.

ARTICLE 4 To see if the School District will vote to raise and appropriate the sum of up to fifteen thousand dollars ($15,000.00) to be added to the Expendable General Trust Fund (School Building Maintenance Fund) established for that purpose in 1996, with these funds to be offset, in part, by National Forest Reserve.

The article was moved and seconded.

Discussion:

- How much do we usually get from the National Forest Reserve?
- This year approximately $17,000.00, in the past around $24,000.00.

A vote was taken and the motion passed.

ARTICLE 5 To see if the School District will vote to withdraw the sum of fifteen thousand dollars ($15,000.00) from the Expendable Trust Fund (Tuition Trust Fund) to be used to offset expenditures for the 2001-2002 school budget.

The article was moved and seconded.
There being no discussion, a vote was taken and the motion passed.

ARTICLE 6 To see if the School District will vote to raise and appropriate the sum of five thousand dollars ($5,000.00) for the purpose of continuing to conduct a secondary school feasibility study.

The article was moved and seconded.
Discussion:

- No matter how we come out, we still have the upcoming bond issue. It would be a wise move if we continued to discuss our options.
- Q: Are these funds adequate to study this? A: At this point, I think so.
- What is the next step?
- If the 2 towns (Bartlett & Jackson) want to proceed, they have to vote to make it a cooperative, and then it would proceed to a town vote.
- Does the school board wasn't to have any indication from the public?
- Yes, input from the voters would certainly be helpful

A vote was taken and the motion passed.

ARTICLE 7 To see if the School District will vote to approve the three-year tuition contract with the Bartlett School District for the Jackson seventh and eighth grade students to attend the Bartlett School.

The article was moved and seconded.
There being no discussion, a vote was taken and the motion passed.

ARTICLE 8 To transact any other business that may legally come before this meeting.

The article was moved and seconded.

Comments by Sarah Pendleton, "Thank you Steve, for years of service to Jackson School District, for going above and beyond expectations to tend to the details of running the district and for providing solid leadership through many cycles of secondary school planning."
Bruce Hill was sworn in at 9:29pm

There being no other business, the meeting was adjourned at 9:31pm

Respectfully Submitted,
Martha Miller
School District Clerk

Jackson School District
Special Meeting Warrant
Minutes
July 10, 2001

The special meeting of the Jackson School District was called to order by Moderator, Tim Scott at 7:04pm on the evening of July 10, 2001.

Reading of the Warrant:

ARTICLE I: Shall the District vote pursuant to RSA 195:18 to create a cooperative school district planning committee with the Bartlett School District, consisting of three qualified voters appointed by the moderator, at least one of whom is a member of the School Board and none of whom is a member of more than one cooperative planning board at one time.

The article was moved and seconded.

Comments:

Dudly Davis: Thanks for your participation in this important meeting. This will give us the go-ahead to continue discussions with Bartlett. The $5,000. will help us find answers.

Tim Scott called for a voice vote at 7:10.

A vote was taken and the motion passed.

Respectfully submitted,

Martha Miller
School District Clerk

SUPERINTENDENT'S REPORT

By Dr. Carl J. Nelson

To The Citizens of Jackson:

As the schools in SAU #9 look forward to the 2002-2003 school year, we will continue to focus on excellence in education. We remain committed to the improvement of student achievement through the Continuous Improvement Process that has been in place for the past four years. This process allows us to make data-driven decisions, which enables staff and administrators to focus energies and resources in the areas that have been identified for improvement. The data obtained from our standardized testing program, postgraduate surveys, and other locally gathered information guides further curriculum and staff development, and also provides guidance with regard to budgeting and resource allocations.

In January we published our third School Report Card for each individual school. In the spring, administrators throughout SAU #9 will conduct meetings with parents and community members to review School Report Cards for their schools. The SAU #9 and School Report Cards contain such data as testing results, post graduate surveys, and demographic information which are available at the individual schools and the SAU #9 office.

The issue of space needs at Kennett, along with the age of some sections of the building, continues to make the construction and renovation of Kennett High School a high priority for the Conway School District. Because of the Conway withdrawal vote and the educational funding concerns in the State of New Hampshire, the Conway School Board has held off on any bond issue vote.

The Jackson voters will also be asked to consider a Bartlett/Jackson Cooperative. The Articles of Agreement are on file with the District Clerk in accordance with RSA 195:18 and included in this booklet.

We remain very impressed with the dedication and quality of the people who serve the communities of SAU #9 and the Jackson School District. We have been equally impressed with the Valley's desire to improve and support education. The board and this administration have made every effort to maintain and improve the high quality of education and the delivery of services to our students and community, and at the same time control spending to the extent possible. We ask you to remember that an investment in education is an investment in our future and the future of the Mount Washington Valley.

JACKSON GRAMMAR SCHOOL
PRINCIPAL'S REPORT
By Anne Kebler

The Jackson Grammar School is committed to learning by fostering the intellectual, social, and physical growth of children, promoting responsibility and respect while encouraging pride in the community. This, our mission statement, is the premise of our work within the Jackson School Community. The fall of 2001 brought challenges to our nation, which impacted each and every one of us in a different yet similar way. Never before did our mission statement mean more to our school community with regard to fostering respect, responsibility, and pride in our community.

Our theme for this school year has been building community, developing problem-solving skills, and respectful and responsible conflict resolution. It is a practice that occurs on a daily basis within our classrooms. Examples of these practices can be seen in many ways such as:

- Morning meetings in our classrooms
- School wide meetings to resolve issues
- Guidance activities within each classroom on a weekly basis specific to community building

Classes this year at the Jackson Grammar School are all multi-age groupings. There is a K-1 classroom (13 students), 2-3 classroom (16 students) and a newly organized 4-5-6 classroom with two teachers (24 students). Three new teachers have joined our staff this year. Ms. Jennifer Moore is a new teacher in the 4-5-6 classroom, Mr. James Berry is our new music and instrumental teacher, and Mrs. Gaie Mitchell, a former teacher of 20 years from Conway, has joined us as our Title I reading teacher and guidance counselor.

With the many changes our school has embarked upon this year, we have made a strong commitment to our professional growth with regard to multi-age instruction. This year our school's continuous improvement goal is to develop a successful multi-age program using differentiated instruction so that students are achieving their academic potential. This continuous improvement goal has driven our professional growth plan in a very focused way. We have contracted with the Society for Developmentally Appropriate Education, a nationally recognized organization, to provide monthly

consultative services and in-service to our teachers. We are very excited by this opportunity and pleased by the Jackson School Board's commitment to this.

We are also very proud of our recent school approval and accreditation by the New England Association of Schools and Colleges. During the 2000 – 2001 academic year, the Jackson Grammar School staff participated in a self-study of our school community, which culminated in a two-day site visit from two NEASC members. David Flynn, NEASC Director, and Patricia Ribeiro, a 1st grade teacher and NEASC board member, spent time in classrooms, reviewing curriculum, interviewing parents, teachers, administrators, and the school board in order to validate what we reported in our self study. The process was extremely helpful in mapping out a blueprint to assist in developing a school improvement plan.

Developing a school-wide discipline philosophy has been another ongoing initiative within our school community. We have been working on a monthly basis with two behavioral consultants from the North Country to assist in developing a common language used by all members of our staff. The ultimate goal is to provide a consistent discipline policy that is shared by all and clear to children in our school.

The Jackson School community continues to provide a safe and nurturing environment where individualized instruction allows for success for all children. Members of our staff have been very actively involved in the development of all SAU # 9 curriculums, and continue to participate on these committees in order to monitor and revise curriculum as necessary. Assessment has been a key focus for us within our classrooms as well. Ongoing assessment allows us to differentiate instruction to the needs of all students in our classrooms as well as monitor individual student progress.

Our school offers students a unique educational opportunity. In many ways this is possible because we live and work in a community that supports education both in financial terms and with hundreds of volunteer hours. The education of America's youth is the key to providing young people the tools and knowledge they will need to take on the complex challenges that lie ahead. This undertaking is a joint venture between students, staff, parents, and the community as a whole. We are committed to building and sustaining that partnership, and the pursuit of excellence here at the Jackson Grammar School.

BARTLETT SCHOOL DISTRICT
2001-2002 TUITION CALCULATIONS
OCTOBER, 2001

	ACTUAL ELEM. GENERAL FUND EXPENDITURES 2000-2001	CORRESPONDING MS-25 LINE # JUNE 30, 2001
1100 Regular Education	1,383,757.17	Page 7, Line 1
1200 Special Education	470,334.42	Page 7, Line 2
1400 Co-Curricular Education	39,002.23	Page 7, Line 4
2100 Student Support Services	196,316.67	Page 7, Line 5
2200 Instructional Staff Support Services	98,418.24	Page 7, Line 6
2300 General Administration	180,685.47	Page 7, Line 7
2400 School Administration	181,806.41	Page 7, Line 8
2600 Operation/Maintenance of Plant	326,050.94	Page 7, Line 10
2700 Student Transportation	95,682.23	Page 7, Line 11
2800 Central (Evaluation Services)	911.81	Page 7, Line 12
TOTAL ELEM. GENERAL FUND EXPENSES	$2,972,965.59 *	Page 7, Line 14
LESS: Revenue (Phys Ed, etc)	0.00	Incl Page 7, Line 1
LESS: Transportation	(95,682.23)	Page 7, Line 11
LESS: Spec. Educ.(Bartlett Only)	(226,129.85)	Incl Page 7, Line 2
LESS: Spec. Educ. Psych. (2140) (Bartlett Only)	(2,738.00)	Incl Page 7, Line 5
TOTAL FOR TUITION CALCULATION	$2,648,415.51	
DIVIDED BY 2000-2001 ADM	347.5	
	$7,621.34	
PLUS 2% RENTAL FEE (2001-2002)	$345.39	
2001-2002 TUITION RATE	$7,966.73	

*Does not include Federal Projects/Lunch

CONWAY SCHOOL DISTRICT
2001-2002 HIGH SCHOOL TUITION CALCULATIONS
OCTOBER, 2001

		ACTUAL HIGH SCHOOL GENERAL FUND EXPENDITURES 2000-2001
1100	Regular Education	2,331,255.39
1200	Special Education	575,960.24
1300	Career/Technical Education	517,268.86
1400	Co-Curricular Education	239,306.44
2120	Guidance Services	279,273.25
2130	Health Services	43,416.02
2140	Psychological Services	39,889.64
2150	Speech Services	26,310.96
2190	Other Support Services	63,839.30
2210	Improvement of Instruction	71,747.55
2220	Educational Media	79,694.81
2310	School Board Services	55,836.23
2320	Office of Superintendent	194,813.67
2400	School Administration	436,003.95
2620	Operation/Maintenance of Plant	846,246.90
2720	Pupil Transportation	159,401.85
2800	Evaluation Services	751.05
2900	Other Support Services	131,786.79
TOTAL HIGH SCHOOL GENERAL FUND EXPENSES		$6,092,802.90 *
	LESS: MT.Washington Valley Academy (Separate Cost Unit)	(163,376.03)
	LESS: Revenue-Driver Educ	(21,150.00)
	LESS: Revenue-Voc Exchange	(13,076.63)
	LESS: Revenue-CoCurricular	0.00
	LESS: Transportation	(159,401.85)
	PLUS: HS Student Activities Transp.	25,337.74
	LESS: Spec. Educ.(Conway Only&Direct Reim)	(241,684.17)
	LESS: Spec. Educ. Psych. (2140) (Conway Only)	(4,871.50)
TOTAL FOR TUITION CALCULATION		$5,514,580.46
DIVIDED BY 2000-2001 HIGH SCHOOL ADM		860.6
		$6,407.83
PLUS 2% RENTAL CHARGE (2001-2002)		$304.69
2001-2002 CONWAY HIGH SCHOOL TUITION RATE		$6,712.52

*Does not include Federal Projects/Lunch

GRZELAK AND COMPANY, P.C.

Certified Public Accountants

Members - American Institute of CPA
Members - New Hampshire Society of CPA's

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INDEPENDENT AUDITOR'S REPORT

To the School Board
Jackson School District
Jackson, New Hampshire

We have audited the accompanying general-purpose financial statements of the Jackson School District as of and for the year ended June 30, 2001, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Jackson School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Jackson School District as of June 30, 2001, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Jackson School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

Grzelak & Company, P.C.

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
August 27, 2001

JACKSON SCHOOL DISTRICT
Balance Sheet
June 30, 2001

	General Account
ASSETS:	
Cash	$105,049.48
Assessments Receivable	37,792.31
Other Receivables	976.75
TOTAL ASSETS	$143,818.54
LIABILITIES AND FUND EQUITY:	
Other Payables	$ 2,762.02
Deferred Revenues	17,263.85
Unreserved Fund Balance	$123,792.67
TOTAL LIABILITIES AND FUND EQUITY	$143,818.54

STATEMENT OF REVENUES
For the Fiscal Year Ended June 30, 2001

	General Account	
REVENUE FROM LOCAL SOURCES:		
Total Assessments	$477,756.00	
Tuition	2,000.00	
Transportation Fees	5,040.00	
Earnings on Investments	6,614.87	
Other Local Revenue	4,159.86	
TOTAL LOCAL REVENUE		$495,570.73
REVENUE FROM STATE SOURCES:		
Adequacy Aid (State Tax)	$360,563.00	
TOTAL REVENUE FROM STATE SOURCES		360,563.00
REVENUE FROM FEDERAL SOURCES:		
Restricted Grants-in-Aid	$ 90.00	
Federal Forest Land Distribution	24,103.58	
TOTAL REVENUE FROM FEDERAL SOURCES		24,193.58
REVENUE FROM OTHER SOURCES:		
Transfer From Capital Reserve Fund	$ 35,000.00	
Transfer From Trust Fund	15,000.00	
TOTAL REVENUE FROM OTHER SOURCES		$ 50,000.00
TOTAL REVENUE		$930,327.31

JACKSON SCHOOL DISTRICT
ESTIMATED REVENUE
2002-2003

	ACTUAL RECEIPTS 2000-2001	ESTIMATED REVENUE 2001-2002	ESTIMATED REVENUE 2002-2003
Unencumbered Balance	85,141	123,793	100,000
REVENUE FROM STATE SOURCES:			
School Building Aid	0	0	0
Catastrophic Aid	0	0	0
REVENUE FROM FEDERAL SOURCES:			
Chapter 1 Grant	0	10,000	13,800
Chapter VI Block Grant	0	1,500	1,500
Special Educ. Grants	0	2,500	2,800
Title II Grant	0	0	700
Class Size Reduction Grant	0	0	8,600
Milk Reimbursement	439	400	400
National Forest Funds	24,104	17,264	19,357
Medicaid Reimbursement	90	0	0
REVENUE FROM LOCAL SOURCES:			
Private Tuition	2,000	0	0
Now Interest	6,615	2,500	2,500
Other Local	5,312	0	0
Sale of School Bus	3,888	0	0
Sale of Milk	1,177	800	800
Expendable Trust-Tuition	15,000	15,000	15,000
Expendable Trust-Tech/Maint	0	0	0
Capital Reserve-School Bus	35,000	0	0
Total Revenue	178,766	173,757	165,457
STATE OF NH EDUCATION TAX	360,563	348,362	390,812
DISTRICT ASSESSMENT	477,756	451,261	379,560
GRAND TOTAL REVENUE	$1,017,085	$973,380	$935,829 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT
BUDGET COMPARISON BY FUNCTION
2002-2003

		ADOPTED BUDGET 2000-2001	ACTUAL EXPENSES 1999-2000	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
1100	Regular Education	513,606	449,747	510,428	490,933
1200	Special Education	89,968	62,434	77,637	66,495
1400	Co-Curricular	6,754	6,222	6,731	6,701
2120	Guidance Services	5,651	6,039	7,555	10,364
2130	Health Services	2,750	1,735	2,828	2,889
2140	Psychological Services	2,500	3,649	1,000	1,000
2150	Speech Services	300	0	2,800	800
2160	Physical/Occupational Services	4,800	3,486	12,000	12,000
2210	Improvement of Instruction	14,033	13,096	14,363	16,347
2220	Educational Media Service	450	27	450	250
2310	School Board Services	22,766	20,721	26,432	22,044
2320	Office of Superintendent	49,333	49,333	59,835	70,690
2410	Office of Principal	54,191	55,062	60,347	68,823
2620	Op/Maintenance of Plant	68,632	57,380	71,964	60,828
2720	Pupil Transportation	121,130	120,904	72,610	75,865
2810	Evaluation Service	3,000	1,840	1,000	1,000
2835	Staff Services	200	0	200	200
5100	Debt Service	0	0	0	0
5221	Food Service	1,200	873	1,200	1,200
5250	Transfer to Capital Reserve/ Expendable Trust Funds	40,000	40,000	30,000	0
	Total Operating Budget	$1,001,264	$892,548	$959,380	$908,429
	FEDERAL PROJECTS FUNDS:				
	Title VI Grant	1,500	1,858	1,500	1,500
	Spec Educ Grants	2,500	1,044	2,500	2,800
	Chapter 1 Grant	10,000	0	10,000	13,800
	Title II Grant	0	80	0	700
	Class Size Reduction	0	288	0	8,600
	Unanticipated Grants	0	0	0	0
	Grand Total Appropriation	$1,015,264	$895,818	$973,380	$935,829 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
1100 REGULAR EDUCATION							
1100	110	77	Salaries, Teachers	112,070	99,513.00	106,550	111,110
1100	110	67	Salaries, Music-Vocal & Instrum.	13,216	13,852.00	14,252	10,200
1100	110	11	Salaries, Art	4,040	4,371.00	4,571	5,360
1100	110	69	Salaries, Phys Ed	5,371	5,702.00	5,902	5,920
1100	120	76	Salaries, Substitutes	2,000	1,818.85	2,000	2,000
1100	211	39	Health Insurance	27,343	23,327.94	28,392	25,084
1100	220	38	Fica	10,457	9,617.50	10,196	10,296
1100	232	42	Teachers' Retirement	3,328	2,965.36	3,165	2,867
1100	250	43	Unemployment	566	74.16	352	333
1100	260	44	Workers' Compensation	1,285	850.48	1,253	1,265
1100	840	200	Performance Based Salary	4,508	0.00	0	0
			Sub Total Function 1100 Salaries/Benefits	**184,184**	**162,092.29**	**176,633**	**174,435**
1100	321	28	Cont Serv-Foreign Language	1,000	0.00	0	0
1100	321	120	Tin Mountain Project	2,250	2,250.00	2,250	2,670
1100	321	155	Cont Serv-Reading Specialist	500	0.00	500	500
1100	321	170	Enrichment Program	1,500	991.73	1,500	1,500
1100	330	120	Contr. Serv-School to Career	630	630.00	630	655
1100	430	118	Repairs to Equipment	1,400	1,475.53	1,400	1,500
1100	560	102	Tuition-Jr High	139,000	124,481.01	111,000	124,500
1100	560	103	Tuition-High School	167,500	133,934.61	201,000	169,763
1100	610	11	Supplies, Art	450	407.58	730	750
1100	610	23	Supplies, Lang Arts	897	699.94	800	1,025
1100	610	28	Supplies, Foreign Language	100	81.56	500	500
1100	610	32	Supplies, Health	360	165.03	360	200
1100	610	61	Supplies, Math	445	507.27	1,000	1,000
1100	610	67	Supplies, Music	242	348.64	100	0
1100	610	69	Supplies, Phys Ed	400	355.06	400	400
1100	610	80	Supplies, Science	2,698	6,372.86	1,000	500
1100	610	81	Supplies, Social Studies	149	120.90	650	400
1100	610	83	Supplies, General	2,500	2,411.04	2,500	2,500

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
1100	610	138	Supplies, Computer	1,000	493.14	1,000	1,000
1100	641	11	Books, Art	271	247.54	0	50
1100	641	23	Books, Language Arts	1,034	954.07	875	900
1100	641	59	Periodicals	220	171.95	220	220
1100	641	61	Books, Math	0	0.00	0	300
1100	641	67	Books, Music	333	189.67	320	275
1100	641	69	Books, Physical Education	100	35.84	0	0
1100	641	80	Books, Science	94	90.82	0	350
1100	641	81	Books, Social Studies	638	447.59	100	440
1100	642	138	Software, Computer Lit	1,000	2,026.64	1,000	1,000
1100	731	67	New Equipment, Music	516	476.60	460	640
1100	734	138	New Equipment, Computers/Technology	2,195	3,826.88	2,500	2,960
1100	739	83	New Furniture, General	0	3,461.65	1,000	0
			Sub Total Function 1100 Other	**329,422**	**287,655.15**	**333,795**	**316,498**
			TOTAL 1100 REGULAR EDUCATION	**$513,606**	**449,747.44**	**$510,428**	**$490,933**
1200			**SPECIAL EDUCATION**				
1200	110	78	Salaries, Aide	10,216	10,714.05	10,518	10,833
1200	110	82	Salaries, Teacher	22,042	23,574.50	24,999	24,044
1200	211	39	Health Insurance	6,804	7,056.72	8,303	9,967
1200	220	38	Fica	2,468	2,623.19	2,717	2,668
1200	232	42	Teacher Retirement	655	700.18	742	620
1200	250	43	Unemployment	120	16.93	72	72
1200	260	44	Workers' Compensation	303	200.69	334	328
1200	840	200	Performance Based Salary	1,080	0.00	352	1,163
			Sub Total Function 1200 Salaries/Benefits	**43,688**	**44,886.26**	**48,037**	**49,695**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
1200	330	135	Extended School Yr Program	480	2,026.16	1,500	1,000
1200	330	991	Cont Serv-Diagnostic Serv	500	257.00	500	500
1200	560	109	Tuition, Special Education	45,000	15,051.80	27,300	15,000
1200	610	82	Supplies, Special Ed	200	123.40	200	200
1200	641	82	Books, Spec Educ	100	89.14	100	100
			Sub Total Function 1200 Other	**46,280**	**17,547.50**	**29,600**	**16,800**
			TOTAL 1200 SPECIAL EDUCATION	**$89,968**	**62,433.76**	**$77,637**	**$66,495**
1400	**CO-CURRICULAR**						
1400	110	72	School Coordinator	0	0.00	0	0
1400	110	77	Salaries, Summer Program	4,474	4,090.08	4,454	4,454
1400	220	38	Fica	342	295.49	341	341
1400	260	44	Workers' Compensation	44	28.93	42	42
1400	330	120	Stipend, Co-Curricular OM	300	300.00	300	300
1400	330	170	Artist in Residence	500	500.00	500	500
1400	520	143	Student Accident Insurance	250	180.00	250	220
1400	610	83	Supplies, Soccer	200	200.00	200	200
1400	610	100	Supplies, Co-Curricular(Summer)	500	628.04	500	500
1400	739	83	New Equipment, Co-Curricular	0	0.00	0	0
1400	840	200	Performance Based Salary	144	0.00	144	144
			TOTAL 1400 CO-CURRICULAR	**$6,754**	**$6,222.54**	**$6,731**	**$6,701**
2120	**GUIDANCE SERVICE**						
2120	110	77	Salaries, Guidance Counselor	4,384	4,384.00	6,040	6,200
2120	211	39	Health Insurance	0	0.00	0	2,535
2120	220	38	Fica	335	335.41	462	474
2120	250	43	Unemployment	44	0.00	36	37

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2120	260	44	Workers' Compensation	41	20.00	57	58
2120	330	120	Testing, Achievement	500	1,299.45	760	760
2120	610	31	Supplies, Guidance	200	0.00	200	300
2120	840	120	Performance Based Salary	147	0.00	0	0
			TOTAL 2120 GUIDANCE SERVICES	**$5,651**	**6,038.86**	**$7,555**	**$10,364**
2130			**HEALTH SERVICES**				
2130	110	32	Salaries, School Nurse	2,373	1,593.29	2,373	2,436
2130	220	38	FICA, School Nurse	181	121.88	181	186
2130	250	43	Unemployment	24	0.00	24	15
2130	260	44	Workers' Comp., School Nurse	22	20.00	22	23
2130	610	32	Supplies, Health	150	0.00	150	150
2130	840	120	Performance Based Salary	0	0.00	78	79
			TOTAL 2130 HEALTH SERVICES	**$2,750**	**$1,735.17**	**$2,828**	**$2,889**
2140			**PSYCHOLOGICAL SERVICES**				
2140	330	120	Psych Testing/Counseling	2,500	3,649.15	1,000	1,000
			TOTAL 2140 PSYCHOLOGICAL SERVICES	**$2,500**	**$3,649.15**	**$1,000**	**$1,000**
2150			**SPEECH SERVICES**				
2150	330	120	Speech Services	0	0.00	2,500	500
2150	610	82	Supplies, Speech	300	0.00	300	300
			TOTAL 2150 SPEECH SERVICES	**$300**	**$0.00**	**$2,800**	**$800**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2160			**PHYSICAL/OCCUPATIONAL SERVICES**				
2160	330	120	Phys/Occup Therapy	4,800	3,485.75	12,000	12,000
			TOTAL 2160 PHYSICAL/OCCUP. SERVICES	**$4,800**	**$3,485.75**	**$12,000**	**$12,000**
2210			**IMPROVEMENT OF INSTRUCTION**				
2210	120	138	Technology Coor. Stipend	4,000	4,000.00	4,000	4,000
2210	220	38	FICA	306	314.80	306	306
2210	232	42	Teacher Retirement	119	118.80	119	103
2210	260	44	Workers Compensation	38	24.89	38	38
2210	240	17	Course Reimbursement	3,600	2,392.88	3,600	4,200
2210	240	1017	Course Reimbursement (Adm)	2,100	3,707.00	2,100	1,000
2210	322	45	Staff & Curriculum Development	2,170	2,018.53	2,500	5,000
2210	550	70	Printing, Curriculum	300	0.00	300	300
2210	580	15	Conferences, Staff	1,000	417.39	1,000	1,000
2210	641	71	Professional Books/Periodicals	400	101.48	400	400
			TOTAL 2210 IMPROVEMENT OF INSTRUCTION	**$14,033**	**$13,095.77**	**$14,363**	**$16,347**
2220			**EDUCATIONAL MEDIA SERVICE**				
2220	430	120	Cont Serv-Multi Media	200	27.00	200	0
2223	430	120	Cont Serv-AV Repair	250	0.00	250	250
			TOTAL 2220 EDUCATIONAL MEDIA	**$450**	**$27.00**	**$450**	**$250**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2310	**SCHOOL BOARD SERVICES**						
2310	110	74	Salaries, School Board	7,200	7,200.00	7,200	7,200
2310	220	38	FICA	413	550.80	413	551
2310	380	47	Census	200	200.00	200	200
2310	522	35	Insurance, Umbrella	153	176.00	193	233
2310	523	37	Insurance, Treas. Bond	150	191.60	176	130
2313	110	74	Salary, Treasurer	600	600.00	600	600
2314	380	74	Salary, Clerk	25	25.00	25	25
2317	330	47	Audit	1,600	1,400.00	1,600	2,500
2318	330	47	Legal/Professional Services	6,000	325.51	6,000	6,000
2318	320	120	Secondary School Feasibility Study	2,000	1,525.00	5,000	0
2319	330	120	Fixed Asset Inventory	50	22.00	50	30
2319	330	21	NCEF Membership	150	128.10	150	150
2319	330	117	School Board Expenses	1,400	1,230.44	2,000	1,500
2319	380	47	Salary, Moderator	25	25.00	25	25
2319	540	70	Advertising/Printing	1,000	5,526.08	1,000	1,000
2319	550	70	Printing, School/Community	300	70.35	300	300
2319	810	21	Dues, NHSBA	1,500	1,525.60	1,500	1,600
	TOTAL 2310 SCHOOL BOARD SERVICES			**$22,766**	**$20,721.48**	**$26,432**	**$22,044**
2320	**OFFICE OF SUPERINTENDENT**						
2320	311	104	SAU #9 Share	49,333	49,332.59	59,835	70,690
	TOTAL 2320 OFFICE OF SUPERINTENDENT			**$49,333**	**$49,332.59**	**$59,835**	**$70,690**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2410	**OFFICE OF PRINCIPAL**						
2410	110	72	Salary, Principal	22,043	23,574.50	24,500	27,254
2410	120	75	Salary, Secretary	10,800	12,534.93	11,664	12,828
2410	211	39	Health Insurance	11,453	11,635.70	13,799	17,610
2410	220	38	Fica	2,512	2,762.08	2,767	3,066
2410	232	42	Teacher Retirement	655	700.18	728	703
2410	250	43	Unemployment	120	16.93	48	48
2410	260	44	Workers' Compensation	309	204.34	340	377
2410	840	200	Performance Based Salary	1,099	0.00	1,301	1,337
			Sub Total Function 2410 Salaries/Benefits	**48,991**	**51,428.66**	**55,147**	**63,223**
2410	330	138	Contr. Services-Tech Services	0	0.00	0	500
2410	430	138	Maint/Computers	1,200	604.00	1,200	1,200
2410	550	70	Printing School Records	500	95.05	500	500
2410	580	15	Travel/Conferences, Principal	400	286.64	400	400
2410	610	83	Supplies, Principal's Office	1,500	1,619.70	1,500	1,500
2410	610	100	Supplies, Meetings	200	255.44	200	300
2410	642	83	Software, Principal's Office	800	428.40	800	600
2410	731	100	New Equipment, Adm.	0	0.00	0	0
2410	733	100	New Furniture, Principal's Office	0	0.00	0	0
2410	810	21	Dues	600	344.00	600	600
			Sub Total Function 2410 Other	**5,200**	**3,633.23**	**5,200**	**5,600**
			TOTAL 2410 OFFICE OF PRINCIPAL	**$54,191**	**$55,061.89**	**$60,347**	**$68,823**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2620	**OP/MAINTENANCE OF PLANT**						
2620	110	72	Salary, Custodian	8,878	1,463.04	0	0
2620	120	72	Salary, Maintenance	9,722	9,153.58	9,951	10,249
2620	130	72	Salary, Maintenance Projects	3,000	0.00	3,000	1,500
2620	211	39	Health Insurance	5,236	3,816.56	3,509	4,751
2620	220	38	Fica	1,652	812.26	991	899
2620	250	43	Unemployment	160	22.57	96	96
2620	260	44	Workers' Compensation	1,026	716.73	615	558
2620	840	200	Performance Based Salary	606	0.00	324	334
			Sub Total Function 2620 Salaries/Benefits	**30,280**	**15,984.74**	**18,486**	**18,387**
2620	411	94	Utilities, Water	300	187.08	300	300
2620	420	120	Cont Serv, Cleaning	0	9,753.00	11,979	11,979
2620	421	100	Cont Serv, Incinerator/Grounds	2,212	2,004.00	2,212	2,212
2620	430	119	Repairs, Building(Materials)	1,525	1,598.81	1,725	1,725
2620	430	120	Cont Service, Repairs	13,880	8,463.07	19,790	7,695
2620	521	36	Insurance, Boiler	103	96.00	105	150
2620	521	40	Insurance, Multi Peril	778	926.00	1,018	1,331
2620	531	92	Utilities, Telephone	3,580	4,749.57	3,580	4,943
2620	610	53	Supplies, Cleaning	989	913.10	944	936
2620	622	89	Utilities, Electricity	9,400	6,447.95	7,393	7,107
2620	624	91	Heat, Fuel Oil	2,585	2,801.61	4,432	4,063
2620	735	100	Replacement Equipment, Maint.	0	455.00	0	0
2630	739	83	Replacement Equipment, Playground	3,000	3,000.00	0	0
			Sub Total Function 2620 Other	**38,352**	**41,395.19**	**53,478**	**42,441**
			TOTAL 2620 OPERATION/MAINT OF PLANT	**$68,632**	**57,379.93**	**$71,964**	**$60,828**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2720	**PUPIL TRANSPORTATION**						
2720	110	72	Salaries, Bus Drivers	29,715	29,447.59	30,615	31,515
2720	120	76	Salaries, Substitutes	600	1,163.75	600	1,200
2720	211	39	Health Insurance	8,707	8,714.86	10,250	13,973
2720	220	38	Fica	2,319	2,341.64	2,388	2,503
2720	231	41	Employee Retirement	1,260	1,279.47	1,298	1,305
2720	250	43	Unemployment	166	23.41	100	103
2720	260	44	Workers' Compensation	3,086	2,032.94	3,178	3,330
2720	840	200	Performance Based Salary	1,005	0.00	1,036	1,066
			Sub Total Function 2720 Salaries/Benefits	**46,858**	**45,003.66**	**49,465**	**54,995**
2720	430	99	Labor (Garage)	2,500	3,839.34	3,500	3,597
2720	510	120	Contracted Services, Bus Coor	0	0.00	2,832	0
2720	524	34	Insurance, Buses	1,200	2,251.00	1,200	1,800
2720	610	87	Supplies, Parts	4,000	5,841.57	6,000	6,960
2720	626	86	Supplies, Fuel	6,017	6,285.38	7,163	7,163
2720	733	100	New Equipment	0	0.00	0	0
2720	736	100	Replacement Equip-Bus	59,205	56,705.00	0	0
2722	519	120	Transportation-Spec Ed	100	0.00	1,200	100
2725	519	120	Transp-Extra Trips	750	657.17	750	750
2729	519	120	Transp-Summer Program	500	320.54	500	500
			Sub Total Function 2720 Other	**74,272**	**75,900.00**	**23,145**	**20,870**
			TOTAL 2720 PUPIL TRANSPORTATION	**$121,130**	**$120,903.66**	**$72,610**	**$75,865**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
2810			**EVALUATION SERVICES**				
2810	330	100	Accreditation, Elementary	3,000	1,840.26	1,000	1,000
			TOTAL 2810 EVALUATION SERVICES	$3,000	$1,840.26	$1,000	$1,000
2835			**STAFF SERVICES**				
2835	340	25	Exams, Health-Staff	200	0.00	200	200
			TOTAL 2835 STAFF SERVICES	**$200**	**$0.00**	**$200**	**$200**
5100			**DEBT SERVICE**				
5110	910	100	Principal of Debt(1990)	0	0.00	0	0
5120	830	100	Interest on Debt(1990)	0	0.00	0	0
			TOTAL 5100 DEBT SERVICE	**$0**	**$0.00**	**$0**	**$0**
5221			**FOOD SERVICE**				
5221	930	63	District Monies	1,200	873.31	1,200	1,200
			TOTAL 5221 FOOD SERVICE	**$1,200**	**$873.31**	**$1,200**	**$1,200**

JACKSON SCHOOL DISTRICT 2002-2003 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2000-2001	ACTUAL EXPENDITURES 2000-2001	ADOPTED BUDGET 2001-2002	PROPOSED BUDGET 2002-2003
5250	**CAPITAL RESERVE**						
5251	930	105	Transfer Capital Reserve, Bus	15,000	15,000.00	15,000	0
5251	930	105	Transfer Capital Res., Spec Educ	0	0.00	0	0
5252	930	105	Transfer Tuition Trust Fund	0	0.00	0	0
5252	930	105	Transfer Technology Trust Fund	0	0.00	0	0
5252	930	105	Transfer Maintenance Trust Fund	25,000	25,000.00	15,000	0
	TOTAL 5250 CAPITAL RESERVE			**$40,000**	**$40,000.00**	**$30,000**	**$0**
	TOTAL OPERATING BUDGET			**$1,001,264**	**$892,548.56**	**$959,380**	**$908,429**
PROPOSED GRANT EXPENSES(100% FUNDED)							
	Title VI Grant			1,500	1,858.30	1,500	1,500
	Spec Educ (94-142 Funds)			2,500	1,043.61	2,500	2,800
	Chapter 1 Grant			10,000	0.00	10,000	13,800
	Title II Grant			0	79.65	0	700
	Class Size Reduction			0	287.75	0	8,600
	Unanticipated Grants			0	0.00	0	0
	Technology Trust Fund			0	0.00	0	0
	GRAND TOTAL APPROPRIATION			**$1,015,264**	**$895,817.87**	**$973,380**	**$935,829 ***

*** Does not include separate/special articles**

JACKSON SCHOOL DISTRICT
SPECIAL EDUCATION EXPENSES/REVENUE 1999-2000, 2000-2001

EXPENSES: SPECIAL EDUCATION		ACTUAL EXPENSES 1999-2000	ACTUAL EXPENSES 2000-2001
1200.110.78	Salaries, Aide	$10,470	$10,714
1200.110.82	Salaries, Teacher	$22,042	$23,575
1200.211.39	Health Insurance	$6,076	$7,057
1200.220.38	FICA	$2,633	$2,623
1200.232.42	Teacher Retirement	$657	$700
1200.250.43	Unemployment	$46	$17
1200.260.44	Worker's Compensation	$179	$201
1200.330.135	Extended School Year	$1,049	$2,026
1200.330.991	Contracted Service-Diagnostic Services	$0	$257
1200.560.109	Tuition, Special Education	$37,128	$15,052
1200.610.82	Supplies, Special Education	$151	$123
1200.641.82	Books, Special Education	$0	$89
2140.330.120	Psychological Testing/Counseling	$838	$3,649
2150.330.120	Speech Testing	$0	$0
2160.330.120	Occupational/Physical Therapy	$7,683	$3,486
2722.519.120	Transportation, Special Education	$0	$0
	Special Education Grants	$1,082	$1,044
	TOTAL ALL SPECIAL EDUCATION EXPENSES	$90,034	$70,613

REVENUE: SPECIAL EDUCATION	ACTUAL REVENUE 1999-2000	ACTUAL REVENUE 2000-2001
Catastrophic Aid	$14,751	$0
NH State Adequacy Allocation for Spec Educ	$16,677	$16,677
Medicaid Reimbursement	$108	$90
Special Education Grants	$1,082	$1,044
TOTAL SPECIAL EDUCATION REVENUE	$32,618	$17,811

GRZELAK AND COMPANY, P.C.

Certified Public Accountants

Members - American Institute of CPA
Members - New Hampshire Society of CPA's

Post Office Box 8
Laconia, New Hampshire 03247
Tel 524-6734 Fax 524-6071

INDEPENDENT AUDITOR'S REPORT

To the SAU Board
School Administrative Unit #9
Conway, New Hampshire

We have audited the accompanying general-purpose financial statements of the School Administrative Unit #9 as of and for the year ended June 30, 2001, as listed in the table of contents. These general-purpose financial statements are the responsibility of the School Administrative Unit #9's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Administrative Unit #9 as of June 30, 2001, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Grzelak + Company, P.C.

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
August 27, 2001

SCHOOL ADMINISTRATIVE UNIT NO. 9
2002-2003 Budget

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
2190		OTHER SUPPORT SERVICES			
	110-72	Salary - Special Serv. Dir.	54,785	57,798	4,092.57
	110-75	Salary - Secretary	20,880	21,611	1,530.23
	110-77	Salaries - Spec. Prof. Staff	36,565	37,845	2,679.73
	211-39	Health Insurance	20,949	28,138	1,992.40
	212-39	Dental Insurance	2,449	2,326	164.70
	213-39	Life Insurance	231	271	19.19
	220-38	FICA	8,586	8,970	635.15
	231-41	Employee Retirement	3,208	3,288	232.82
	232-42	Teacher Retirement	1,086	976	69.11
	250-43	Unemployment Comp.	204	204	14.45
	260-44	Workers' Compensation	920	961	68.05
	451-100	Rental/Preschool Screening Space	100	100	7.08
	580-15	Travel/Conf.-Out of Dist.-Dir.	1,800	1,800	127.45
	580-112	Travel-In District (Dir.)	1,300	1,000	70.81
	580-113	Travel-In District (Staff)	700	700	49.57
	580-114	Travel-Out of Dist. (Staff)	400	400	28.32
	610-82	Supplies	400	400	28.32
	641-71	Periodicals	90	50	3.54
	642-82	Software	200	400	28.32
	810-21	Dues & Fees	300	300	21.24
	840-200	Performance Based Salary	5,344	4,664	330.25
		Sub Total	160,497	172,202	12,193.30

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
2210		IMPROVEMENT OF INSTRUCTION			
	110-141	Salary (Grants Coord.)	9,124	9,443	668.64
	220-38	FICA	698	722	51.13
	250-43	Unemployment Comp.	68	88	6.23
	260-44	Workers' Compensation	75	77	5.45
	580-15	Travel - Out of District	400	300	21.24
	580-112	Travel - In District	150	75	5.31
	840-200	Performance Based Salary	346	307	21.74
	240-17	Course Reimbursement	600	5,000	354.04
	320-45	Improvement of Instruction	2,000	2,000	141.62
	641-71	Books/Periodicals	1,200	1,200	84.97
2212	320-45	Curriculum	500	500	35.40
2212	321-45	Staff Development	500	500	35.40
		Sub Total	15,661	20,212	1,431.17
2310		SCHOOL BOARD SERVICES			
2310	523-37	Fidelity Bonds	150	250	17.70
2317	330-47	Audit	1,450	2,500	177.02
2318	330-47	Legal Services	5,000	5,000	354.04
2319	300-117	Board Expenses	1,600	1,600	113.29
2319	300-120	Fixed Asset Inventory	50	50	3.54
2319	330-120	Contr. Services, Consultant	5,000	5,000	354.04
	520-35	Insurance, Liability	7,340	8,469	599.68
	540-70	Advertising	1,000	1,000	70.81
		Sub Total	21,590	23,869	1,690.12

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
2320		OFFICE OF SUPERINTENDENT			
	110-72	Salary - Superintendent	80,000	82,800	5,862.91
	110-75	Salary - Secretary	28,898	29,900	2,117.16
	110-75	Salary - Receptionist/Secy.	9,396	9,730	688.96
	120-75	Temp. Salary-Clerical	3,000	3,000	212.43
	211-39	Health Insurance	10,862	14,590	1,033.09
	212-39	Dental Insurance	1,567	1,515	107.28
	213-39	Life Insurance	147	197	13.95
	220-38	FICA	9,279	9,380	664.18
	231-41	Employee Retirement	9,016	9,989	707.30
	250-43	Unemployment Comp.	230	238	16.85
	260-44	Workers' Comp.	995	1,037	73.43
	580-15	Travel - Out of District	2,500	2,500	177.02
	580-112	Travel - In District	2,000	2,000	141.62
	641-71	Books	100	100	7.08
	641-59	Periodicals	500	400	28.32
	810-21	Dues & Fees	1,250	1,350	95.59
	840-200	Performance Based Salary	4,667	4,133	292.65
		Sub Total	164,407	172,859	12,239.82
2321		OFFICE OF ASST. SUPERINTENDENT			
	110-72	Salary - Asst. Supt.	67,367	69,725	4,937.10
	110-75	Salary - Secretary	20,462	21,172	1,499.15
	211-39	Health Insurance	5,173	6,948	491.98
	212-39	Dental Insurance	776	773	54.73
	213-39	Life Insurance	147	172	12.18
	220-38	FICA	6,719	6,954	492.40
	231-41	Employee Retirement	3,724	3,763	266.45

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
	250-43	Unemployment Comp.	136	136	9.63
	260-44	Workers' Comp.	720	745	52.75
	580-15	Travel/Conf.-Out of District	1,500	1,500	106.21
	580-112	Travel - In District	1,200	1,200	84.97
	810-21	Dues & Fees	1,250	1,350	95.59
	840-200	Performance Based Salary	3,465	3,071	217.45
		Sub Total	112,639	117,509	8,320.59
2521		OFFICE OF BUSINESS/FINANCE			
	110-72	Salary - Dir. Adm. Serv.	45,000	46,575	3,297.89
	110-73	Salary - Dir. Budget/Finance	45,000	46,575	3,297.89
	110-74	Salary - Financial Asst.	22,613	23,406	1,657.33
	110-74	Salary - Financial Asst.	29,336	30,360	2,149.73
	110-75	Salary - Receptionist/Sec.	9,396	9,730	688.96
	211-39	Health Insurance	21,208	28,485	2,016.97
	212-39	Dental Insurance	2,068	2,008	142.18
	213-39	Life Insurance	273	320	22.66
	220-38	FICA	11,578	11,983	848.49
	231-41	Employee Retirement	6,417	6,485	459.19
	250-43	Unemployment Comp.	306	306	21.67
	260-44	Workers' Comp.	1,241	1,284	90.92
	340-120	Technical Support	3,200	2,000	141.62
	340-100	Software Support	8,900	10,500	743.49
	430-120	Repairs/Maint. of Equipment	14,145	16,500	1,168.33
	534-100	Postage	8,400	9,000	637.27
	550-120	Printing Expenses	2,700	2,700	191.18
	580-15	Travel/Conf.-Out of District	1,200	1,200	84.97

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
	580-112	Travel - In District	950	950	67.27
	610-83	Supplies	12,000	12,000	849.70
	733-100	Additional Equipment	4,000	4,000	283.23
	810-21	Dues & Fees	250	300	21.24
	840-200	Performance Based Salary	5,970	5,292	374.72
		Sub Total	256,151	271,959	19,256.90
2620		OPERATIONS/MAINTENANCE			
	420-120	Cleaning	7,680	5,880	416.35
	430-119	Repairs/Maintenance	2,660	2,660	188.35
	430-120	Repairs/Contracted Service	75,000	5,750	407.15
	520-40	Insurance	893	651	46.10
	530-92	Telephone	9,843	12,443	881.06
	622-89	Electricity	4,435	4,040	286.06
	624-91	Fuel Oil	1,519	1,657	117.33
	930-120	Construction Fund - Transfer	0	150,000	10,621.22
		Sub Total	102,030	183,081	12,963.62
2720		SCHOOL TRANSPORTATION			
	110-72	Salary, Transportation Coord.	0	23,918	1,693.59
	211-39	Health Insurance	0	6,948	491.97
	212-39	Dental Insurance	0	493	34.91
	213-39	Life Insurance	0	98	6.94
	220-38	FICA	0	1,830	129.58

Function	Object/ Dept.	Description	Adopted Budget 2001-02	Adopted Budget 2002-03	Jackson's Share 7.08% 2002-03
	231-41	Employee Retirement	0	990	70.10
	250-43	Unemployment Comp.	0	68	4.81
	260-44	Workers' Comp.	0	1,196	84.69
	580-15	Travel/Conf.- Out of District	0	1,000	70.81
	580-112	Travel - In District	0	1,500	106.21
	810-21	Dues & Fees	0	100	7.08
		Sub Total	0	38,141	2,700.69
			---	---	---
			---	---	---
		GROSS BUDGET TOTAL	832,975	999,832	70,796.21
		Plus Federal Project Expenses	+10,000	+10,000	+ 708.08
			842,975	1,009,832	71,504.29
		Less Estimated Revenue	- 11,500	-11,500	- 814.29
		NET TOTAL EXPENSES	831,475	998,332	70,690.00

ENROLLMENT STATISTICS
(As Of December 31, 2001)
Total K-6 ... 53 Total 7-12 ... 36

Kindergarten

Timothy Allen
Molly Badger
Andrew Casella
Morgan Doucet
Anna Mays
David Mays
Lucas Tinkham

Grade 1

Carter Allen
Hannah Benson
Madison Doucette
Sarah Ann Hernandez
Casey Methot
Gregory Miller

Grade 2

Kaitlin Burton
Stefanie Casella
Rose Gill
Jenna Hill
Abigail Kelly
Rocco Repetto
Mallory Tinkham

Grade 3

Jon-Paul Cooper
Allison Fichera
Brian Fox
Molly Howe
Tayla James
Maxwell Maloberti
Taylor Meyers
Tristin Weber
Donald Worcester

Grade 4

Katherine Badger
Doug Fichera
Matthew Hayes
Alison Hirshan
Madeline Hirshan
Christopher Low
Nicola Repetto

Grade 5

Melanie Allen
Adam Crowther
Jessica Crowther
Charlotte Doucette
Bridget Gill
Bronwyn Maloberti
Ashley McGrath
Larissa Spaulding
Cody Woodward

Grade 6

Sarah Asbury
Melinda Edgerly
Desiree Gray
Grace Hirshan
Camrin James
Kathleen Low
Brantly Ludington
Noah McLeavey-Weeder

Grade 7*

Emilie DeGuffroy
Kirsten Gill
Mitchell Harmon
Carolyn Hayes
Keith Kantack
Jonathan Lee
Sasha Pietkiewicz
Morgan Porter

Grade 8 *

Heather English**
Colt Fox
Petra Giblin
Jonathan Harmon
Sydny Maloberti
Miriah Moser

Grade 9 **

Emma Campbell
Nicolas DeGuffroy
Eric Harris
Nicholas Hendrix
Juliet Hirshan
Elizabeth Kantack
Kathleen Maynard
Emma McLeavey-Weeder
Zachary Moser

Grade 10 **

Ian Hayes
Allison Hiller
Carrie McLane
Thadeus Pietkiewicz
Scott Thompson
Casey Wood

Grade 11 **

Matthew Fichera
Natalie Wu

Grade 12 **

Elliot Campbell
Joshua Hayes
Eric Kimball
Sara Phillips
Kelly Thompson

* Tuition to Bartlett
** Tuition to Conway

Jackson Students Not Attending Local Schools

	Home Ed.	Sp. Ed. Placement	Private
Grade K	0	0	0
Grade 1	0	0	0
Grade 2-6	0	0	0
Grade 7	0	0	0
Grade 8	0	1	0
Grade 9	1	0	4
Grade 10	1	0	0
Grade 11	0	0	3
Grade 12	0	0	6
Total	2	1	13

Anticipated Enrollment

Entering Kindergarten in 2002	7
Entering Kindergarten in 2003	11
Entering Kindergarten in 2004	9
Entering Kindergarten in 2005	5
Entering Kindergarten in 2006	6
Entering Kindergarten in 2007	6

School Report.

The annual report of the School Board of the Town of Jackson, ending Feb. 15, 1909:

Balance unexpended Feb. 15, '08	$133 88
Mark Proctor, back tuition	25 00
" tuition spring and fall terms	10 00
Chas. E. Hatch, " one year	20 00
Overpaid Janitor	50
Town	484 84
Literary fund	37 08
District	200 00
Gospel money	8 50
Mark Proctor, tuition winter term	5 00
Town School Board, tuition for E. McGraw	10 00
	$934 80

EXPENDITURES.

Janitor work, winter term '08	$ 4 25
Mary A. Gale, teaching 3 weeks	30 00
Carmen B. Stilphen, teaching 3 weeks	30 00
Mary Hurlin, sweeping	2 25
Mrs. W. B. Hodge, cleaning house spring and fall	13 00
Carmen B. Stilphen, teaching 10 weeks	100 00
Mary A. Gale " " "	100 00
Janitor, spring term	5 00
Wm. Proctor, building fires winter term '08	2 25
Chester B. Elkins, piling wood and load of shingles	2 35
Mrs. J. E. Trickey, enumeration scholars	2 00
Carmen B. Stilphen, teaching 14 weeks	126 00
Mary A. Gale " " "	126 00
Janitors, building fires and sweeping	12 50
Edward E. Babb Co., singing books and express	6 00
Mrs. Daniel Wentworth Janitor service	1 65
Mary A. Gale, teaching 6 weeks	60 00
Carmen B. Stilphen, teaching 6 weeks	60 00
S. Alice Trickey, " music	6 70
A. C. Harriman, carpenter work and supplies	11 10

Chester H. Elkins, 5 cords wood	17 50
Merton C. Harriman, sawing and piling wood	4 35
Wm. W. Trickey, work at school house	1 00
C. H. Hurlin, supplies	1 94
	$725 84
Balance in treasury, Feb. 15, '09	208 96
Amount expended for school books	47 51

WILLIAM E. ELKINS,
JULIA M. GRAY,
JENNIE E. TRICKEY,
School Board Special District.

REPORT OF TREASURER TOWN SCHOOL DISTRICT

From former Treasurer	$ 4 26
" Town	1,082 50
" Agent Land Interest note	8 50
	$1,095 26
Paid orders School Board	1,000 46
Cash on hand Feb. 15, '09	$94 80
Due from town "	74 56
Total funds of district	$169 36

CYRUS F. PERKINS, Treasurer.

FINANCIAL REPORT OF TOWN SCHOOL DISTRICT

School No. 2

1908,	
April 15, Geo. L. Howard, cleaning house,	$ 2 00
June 11, Ida M. Hilton, teaching 10 weeks,	70 00
" Transportation of teacher,	1 70
Nov. 9, Ruth E. Smith, teaching 10 weeks,	70 00
" Transportation of teacher,	1 25
1909,	
Jan. 9, Geo. G. Hayes, wood,	4 50
" 29, M. Mabel Foster, teaching 10 weeks,	90 00
" Transportation of teacher,	1 05
" Janitor	2 00
	$242 50

SCHOOL No. 3

1908	
April 15, Geo. B. Grant, cleaning house	$ 2 00
June 18, M. Mabel Foster, teaching 10 weeks	60 00
Transportation of teacher	1 05
Sept. 28, J. K. Fernald, wood	10 00
Nov. 15, M. Mabel Foster, teaching 10 weeks	75 00
Transportation of teacher	1 05
Dec. 15, M. Mabel Foster, teaching 1 week	7 50
1909	
Feb. Sadie S. McGill, teaching 10 weeks	70 00
" 15, Dean W. Davis, repairs on school house	5 00
Janitor	1 50
	$233 10

SCHOOL No. 4

1908	
April 15, J. F. Garland, cleaning house	$ 2 00
" " C. M. Gray, wood	2 50
June 12, Sadie Pitman, teaching 10 weeks	70 00
Nov. 20. Marjorie Cross, teaching 12 weeks	72 00
Transportation of teacher	2 95
Dec. 29, J. F. Garland, repairs on school house	25 00
" " Charles M. Gray, wood	4 00
" " Bertha Dame, wood	4 00
1909	
Jan. Marjorie Cross, teaching 8 weeks	48 00
Transportation of teacher	2 95
Janitor	2 00
J. F. Garland, fitting wood	1 50
	$236 90

SCHOOL No. 5

1908,	
June 3, Helen M. Fogg, teaching 12 weeks,	$72 00
" 4, Transporting teacher,	2 80
" 4 curtains,	1 20
" 24, Cora B. Arbo, cleaning house,	1 00

1909,	
Feb. 15, Special School District, tuition for Iva C. McGrath.	10 00
	$87 00

SCHOOL No. 6

1908,	
June, 24, Della F. Abbott, teaching 12 weeks,	$72 00
" W. I. Hayes, wood and cleaning house,	3 50
Nov. 20, Marion E. Barrett, teaching 10 weeks:	70 00
" W. I. Hayes, wood and repairs on school-house No. 6,	13 70
1909,	
Jan. 6, Marion E. Barrett, teaching 5 weeks,	35 00
" Transportation of teacher,	1 75
" Janitor and supplies,	1 25
	$197 20

SUNDRIES.

1909,		
Feb. 15, C. H. Hurlin, supplies,		$3 76
Cost of books, paid by town,	$73 02	
Express on same,	4 80	
Total cost of books,		$ 77 82
Total cost of schools, including books and repairs on school houses,		$1078 28

We hold receipted bills for all items herein enumerated.

Total number of weeks taught,	130
Of which School No. 2 had	30
" " 3 "	31
" " 4 "	30
" " 5 "	12
" " 6 "	27

Respectfully submitted,

D. G. DOLLOFF,
GEO. L. HOWARD,
W. I. HAYES,
School Board of Town District.

PLEASE BRING THIS REPORT

TO

TOWN MEETING